FORM NO. MGT-7

(v) Whether company is having share capital

(vi) *Whether shares listed on recognized Stock Exchange(s)

[Pursuant to sub-Section(1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11of the Companies (Management and Administration) Rules, 2014]



Annual Return

(other than OPCs and Small Companies)

	language ● English	n.			
I. RE	GISTRATION AND OTHER	RDETAILS			
(i) * C	orporate Identification Number (CI	N) of the company	L292991	PN1980PLC022787	Pre-fill
G	lobal Location Number (GLN) of the	ne company			
* P	ermanent Account Number (PAN)	of the company	AAACT3	3910D	
(ii) (a)	Name of the company		THERMA	AX LIMITED.	
(b)	Registered office address				
 	D-13 MIDC IND AREAR D AGA ROAD CHINCHWAD PUNE Maharashtra 411019				
(c)	*e-mail ID of the company		JA****	******AL.C(
(d)	*Telephone number with STD co	de	02****	**00	
(e)	Website		www.th	ermaxglobal.com	
(iii)	Date of Incorporation		30/06/1	980	
(iv)	Type of the Company	Category of the Company		Sub-category of the	Company
	Public Company	Company limited by share	es	Indian Non-Gov	ernment company

Yes

Yes

No

No

(a) Details of stock exchanges where shares are listed

S. No.	Stock Exchange Name	Code
1	A(BSE Limited & NSE Limited)	1,025

(b) CIN of the Registrar and Ti	ransfer Agent		L72400TG	2017PLC117649	Pre-fill
Name of the Registrar and Tr	ansfer Agent				
KFIN TECHNOLOGIES LIMITED					
Registered office address of t	he Registrar and Tr	ansfer Agents			
Selenium, Tower B, Plot No- 31 anakramguda, Serili ngampally	•	ct, N			
(vii) *Financial year From date 01/	/04/2023	(DD/MM/YYYY)) To date	31/03/2024	(DD/MM/YYYY)
(viii) *Whether Annual general mee	eting (AGM) held	Y	es 🔾	No	
(a) If yes, date of AGM	01/08/2024				
(b) Due date of AGM	30/09/2024				
(c) Whether any extension for	AGM granted) Yes	No	

II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

*Number of business activities 3

S.No	Main Activity group code		Business Activity Code	Description of Business Activity	% of turnover of the company
	group oode		Oodo		Company
1	С		C10	Electrical equipment, General Purpose and Special purpose Machinery & equipment,	56.9
2	E	Water supply, sewerage and waste management	E1	Water collection, treatment and supply	32.5
3	С	Manufacturing	C6	Chemical and chemical products, pharmaceuticals, medicinal chemical and	10.6

III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

S.No	Name of the company	CIN / FCRN	Holding/ Subsidiary/Associate/	% of shares held
			Joint Venture	

1	RDA Holdings Private Limited	U45001PN1982PTC026507	Holding	53.99
2	Thermax Onsite Energy Solutic	U40109PN2009PLC134659	Subsidiary	100
3	Thermax Instrumentation Ltd	U72200MH1996PTC099050	Subsidiary	100
4	Thermax Engineering Construc	U29246MH1991PLC062959	Subsidiary	100
5	Thermax Babcock & Wilcox En	U29253MH2010PLC204890	Subsidiary	100
6	Thermax Cooling Solutions Ltc	U29299PN2009PLC134761	Subsidiary	100
7	Enernxt Private Limited	U40107PN2021PTC197447	Subsidiary	100
8	Thermax BioEnergy Solutions F	U40107PN2022PTC213848	Subsidiary	65
9	First Energy Private Limited	U40200PN2008FTC139032	Subsidiary	100
10	First Energy TN 1 Private Limite	U40108PN2022PTC208074	Subsidiary	74
11	First Energy 2 Private Limited	U40300PN2022PTC209863	Subsidiary	74
12	First Energy 3 Private Limited	U40100PN2022PTC211607	Subsidiary	74
13	First Energy 4 Private Limited	U40100PN2022PTC216736	Subsidiary	73.99
14	First Energy 5 Private Limited	U40200PN2022PTC216938	Subsidiary	73.81
15	First Energy 6 Private Limited	U35105PN2023PTC218888	Subsidiary	73.96
16	First Energy 7 Private Limited	U35105PN2023PTC218968	Subsidiary	71.17
17	First Energy 8 Private Limited	U35105PN2023PTC223047	Subsidiary	100
18	First Energy Nine Private Limite	U35100PN2024PTC227760	Subsidiary	100
19	First Energy 10 Private Limited	U35100PN2024PTC229447	Subsidiary	100
20	Thermax International Limited		Subsidiary	100
21	Thermax Europe Limited		Subsidiary	100
22	Thermax Inc. (USA)		Subsidiary	100
23	Thermax do Brasil Energia e Eq		Subsidiary	100
24	Thermax Netherlands BV.		Subsidiary	100
25	Thermax Denmark ApS		Subsidiary	100

26	Danstoker A/S		Subsidiary	100
27	Ejendomsanp artsselskabet Inc		Subsidiary	100
28	Boilerworks A/S		Subsidiary	100
29	Danstoker Poland Spółka Z Og		Subsidiary	100
30	Rifox-Hans Richter GmbH Spez		Subsidiary	100
31	Thermax Sdn.Bhd		Subsidiary	100
32	Thermax Engineering Singapo		Subsidiary	100
33	PT Thermax International Indo		Subsidiary	100
34	Thermax Energy & Environmer		Subsidiary	100
35	Thermax Energy & Environmer		Subsidiary	100
36	Thermax Nigeria Limited		Subsidiary	100
37	Thermax Engineering Construc		Subsidiary	100
38	Thermax International Tanzani		Subsidiary	100
39	Thermax (Thailand) Limited		Subsidiary	100
40	Jalansar Wind Energy Private L	U40300PN2017PTC219725	Subsidiary	74
41	Kanakal Wind Energy Private L	U40300PN2017PTC219726	Subsidiary	74
42	Exactspace Technologies Priva	U72900KA2017PTC108698	Associate	15.17
43	Covacsis Technologies Private	U72200MH2003PTC142623	Associate	16.67

IV. SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

(i) *SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised capital	Issued capital	Subscribed capital	Paid up capital
Total number of equity shares	375,000,000	119,156,300	119,156,300	119,156,300
Total amount of equity shares (in Rupees)	750,000,000	238,312,600	238,312,600	238,312,600

Number of classes 1

Class of Shares	Authorised capital	Issued capital	Subscribed capital	Paid up capital
Number of equity shares	375,000,000	119,156,300	119,156,300	119,156,300
Nominal value per share (in rupees)	2	2	2	2
Total amount of equity shares (in rupees)	750,000,000	238,312,600	238,312,600	238,312,600

(b) Preference share capital

Particulars	Authorised capital	Issued capital	Subscribed capital	Paid-up capital
Total number of preference shares	0	0	0	0
Total amount of preference shares (in rupees)	0	0	0	0

Number of classes	0

	1 A + la a i a a al	Icabilai	Subscribed capital	Paid up capital
Number of preference shares				
Nominal value per share (in rupees)				
Total amount of preference shares (in rupees)				

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Class of shares	Number of shares			Total nominal amount	Total Paid-up amount	Total premium
Equity shares	Physical	DEMAT	Total			
At the beginning of the year	162,760	118,993,540	119156300	238,312,600	238,312,60	
Increase during the year	0	24,130	24130	0	0	0
i. Pubic Issues	0	0	0	0	0	0
ii. Rights issue	0	0	0	0	0	0
iii. Bonus issue	0	0	0	0	0	0
iv. Private Placement/ Preferential allotment	0	0	0	0	0	0

v. ESOPs						
	0	0	0	0	0	0
vi. Sweat equity shares allotted	0	0	0	0	0	0
vii. Conversion of Preference share	0	0	0	0	0	0
viii. Conversion of Debentures	0	0	0	0	0	0
ix. GDRs/ADRs	0	0	0	0	0	0
x. Others, specify		24,130	24130			
Dematerialization						
Decrease during the year	24,130	0	24130	0	0	О
i. Buy-back of shares	0	0	0	0	0	
ii. Shares forfeited	0	0	0	0	0	
iii. Reduction of share capital	0	0	0	0	0	0
iv. Others, specify	24,130	0	24130	0	0	
Dematerialization						
At the end of the year	138,630	119,017,670	119156300	238,312,600	238,312,60	
Preference shares						
Preference shares At the beginning of the year	0	0	0	0	0	
	0	0	0	0		0
At the beginning of the year Increase during the year i. Issues of shares					0	0
At the beginning of the year Increase during the year	0	0	0	0	0	
At the beginning of the year Increase during the year i. Issues of shares	0	0	0	0	0	0
At the beginning of the year Increase during the year i. Issues of shares ii. Re-issue of forfeited shares	0	0	0	0	0 0 0	0
At the beginning of the year Increase during the year i. Issues of shares ii. Re-issue of forfeited shares iii. Others, specify	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0
At the beginning of the year Increase during the year i. Issues of shares ii. Re-issue of forfeited shares iii. Others, specify Decrease during the year i. Redemption of shares ii. Shares forfeited	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0 0	0
At the beginning of the year Increase during the year i. Issues of shares ii. Re-issue of forfeited shares iii. Others, specify Decrease during the year i. Redemption of shares	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0 0 0	0 0 0 0
At the beginning of the year Increase during the year i. Issues of shares ii. Re-issue of forfeited shares iii. Others, specify Decrease during the year i. Redemption of shares ii. Shares forfeited	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0

ISIN of the equity shares of the company

INE152A01029

(ii) Details of stock spli	it/consolidation during th	ne year (fo	or each class of	f shares)			0		
Class of	f shares		(i)		(ii)			(iii)	
Before split /	Number of shares								
Consolidation	Face value per share								
After split /	Number of shares								
Consolidation	Face value per share								
of the first return a	es/Debentures Trans t any time since the vided in a CD/Digital Med	incorpo			any)		ial ye	ear (or in the Not Applicable	case
Separate sheet att	cached for details of trans	sfers	0	Yes	_	No	O		
Note: In case list of trans Media may be shown.	sfer exceeds 10, option fo	or submiss	sion as a separa	te sheet a	attach	ment oi	subm	ission in a CD/D	igital
Date of the previous	s annual general meetir	ng							
Date of registration	of transfer (Date Month	ı Year)							
Type of transfe	er	1 - Equ	uity, 2- Prefere	ence Sha	res,3	- Debe	enture	s, 4 - Stock	
Number of Shares/ Units Transferred	Debentures/			per Sha ure/Unit (.)			
Ledger Folio of Trar	nsferor		·						
Transferor's Name									
	Surname		middle	name			f	irst name	
Ledger Folio of Trar	nsferee								

Transferee's Name						
	Surna	me		middle name	first name	
Date of registration of transfer (Date Month Year)						
Type of transfer	r	1 - Ed	quity, 2	2- Preference Shares,3 -	Debentures, 4 - Stock	
Number of Shares/ D Units Transferred	Debentures/			Amount per Share/ Debenture/Unit (in Rs.)		
Ledger Folio of Trans	sferor					
Transferor's Name						
	Surna	me		middle name	first name	
Ledger Folio of Transferee						
Transferee's Name						
	Surna	me		middle name	first name	

(iv) *Debentures (Outstanding as at the end of financial year)

Particulars	Number of units	Nominal value per unit	Total value
Non-convertible debentures	0	0	0
Partly convertible debentures	0	0	0
Fully convertible debentures	0	0	0
Total			0

Details of debentures

Class of debentures	Outstanding as at the beginning of the year	_	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	0	0	0	0
Partly convertible debentures	0	0	0	0
Fully convertible debentures	0	0	0	0

Nominal Value of

(v) Securities (other than shares and debentures) Number of

U		
Paid up Value of each Unit	Total Paid up Value	
		٦

Securities	Securities	each Unit	Value	each Unit	
Total					

V. *Turnover and net worth of the company (as defined in the Companies Act, 2013)

(i) Turnover

Type of

58,230,700,000

Total Nominal

(ii) Net worth of the Company

35,291,100,000

VI. (a) *SHARE HOLDING PATTERN - Promoters

S. No.	Category	Equi	ity	Preference		
		Number of shares	Percentage	Number of shares	Percentage	
1.	Individual/Hindu Undivided Family					
	(i) Indian	6,000	0.01	0		
	(ii) Non-resident Indian (NRI)	0	0	0		
	(iii) Foreign national (other than NRI)	0	0	0		
2.	Government					
	(i) Central Government	0	0	0		
	(ii) State Government	0	0	0		
	(iii) Government companies	0	0	0		
3.	Insurance companies	0	0	0		
4.	Banks	0	0	0		
5.	Financial institutions	0	0	0		

6.	Foreign institutional investors	0	0	0	
7.	Mutual funds	0	0	0	
8.	Venture capital	0	0	0	
9.	Body corporate (not mentioned above)	73,849,305	61.98	0	
10.	Others	0	0	0	
	Total	73,855,305	61.99	0	0

Total number of shareholders (promoters)

(b) *SHARE HOLDING PATTERN - Public/Other than promoters

S. No.	Category	Equi	ity	Preference	
		Number of shares	Percentage	Number of shares	Percentage
1.	Individual/Hindu Undivided Family				
	(i) Indian	4,523,545	3.8	0	
	(ii) Non-resident Indian (NRI)	371,385	0.31	0	
	(iii) Foreign national (other than NRI)	0	0	0	
2.	Government				
	(i) Central Government	0	0	0	
	(ii) State Government	0	0	0	
	(iii) Government companies	0	0	0	
3.	Insurance companies	2,537,299	2.13	0	
4.	Banks	0	0	0	
5.	Financial institutions	236	0	0	
6.	Foreign institutional investors	14,579,479	12.24	0	
7.	Mutual funds	16,154,661	13.56	0	
8.	Venture capital	0	0	0	
9.	Body corporate (not mentioned above)	297,146	0.25	0	
10.	Others (IEPF, Trusts and others)	6,837,244	5.74	0	

Total 45,	38.03	0	0
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Total number of shareholders (other than promoters)

41,718

Total number of shareholders (Promoters+Public/ Other than promoters)

41,721			
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(c) *Details of Foreign institutional investors' (FIIs) holding shares of the company

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Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares	% of shares held
NALANDA INDIA EQUI	'C/o Room 203A 2nd Floor Moka B			817,668	6.86
KOTAK FUNDS - INDIA	'16 BOULEVARD D'AVRANCHES L 1			1,626,364	1.36
VANGUARD TOTAL IN	'100 VANGUARD BOULEVARD MAI			502,016	0.42
VANGUARD EMERGIN	'100 VANGUARD BOULEVARD MAI			493,568	0.41
GOVERNMENT PENSIC	'Bankplassen 2 P O Box 1179 Sentr			364,206	0.31
MATTHEWS INDIA FUN	'FOUR EMBARCADERO CENTER SU			346,244	0.29
INDIA MIDCAP (MAUR	'C/O CIM FUND SERVICES LTD 33 E			273,324	0.23
VANGUARD FIDUCIAR	'100 VANGUARD BOULEVARD MAI			244,398	0.21
ALPS/KOTAK INDIA ES	'1290 BROADWAY SUITE 1100 DEN			160,000	0.13
SOCIETE GENERALE - ('29 BOULEVARD HAUSSMANN PAR			130,143	0.11
FIDELITY FUNDS - IND	'2a Rue Albert Borschette Luxemb			120,677	0.1
HABROK INDIA MASTE	'c/o Elian Corporate Services (Cayr			116,854	0.1
COPTHALL MAURITIUS	'C/O CIM CORPORATE SERVICES L1			116,295	0.1
ASHOKA WHITEOAK K	'2nd FLOOR BLOCK E IVEAGH COU			95,482	0.08
ROBECO CAPITAL GRO	'11-13 BOULEVARD DE LA FOIRE L			83,901	0.07
ABU DHABI INVESTME	'211 CORNICHE STREET PO BOX 36			80,709	0.07
EMERGING MARKETS	'6300 Bee Cave Road Building One			80,586	0.07
VANGUARD FTSE ALL-	'100 VANGUARD BOULEVARD MAI			73,356	0.06
GOLDMAN SACHS (SIN	'1 RAFFLES LINKS 07 01			68,101	0.06
CALIFORNIA PUBLIC E	'400 Q STREET LPE ROOM 4800 SA			60,501	0.05

Name of the FII		•	Number of shares held	% of shares held
MARSHALL WACE INV	'32 Molesworth Street Dublin 2 Ire		58,960	0.05
CANADA PENSION PLA	'ONE QUEEN STREET EAST SUITE 2.		58,600	0.05
WISDOMTREE INDIA IN	'C/O CIM GLOBAL BUSINESS 33 ED		52,836	0.04
EAM EMERGING MARK	'2711 Centerville Road Suite 400 W		52,341	0.04
UBS PRINCIPAL CAPITA	'ONE RAFFLES QUAY 50-01 NORTH		51,515	0.04

VII. *NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS (Details, Promoters, Members (other than promoters), Debenture holders)

Details	At the beginning of the year	At the end of the year
Promoters	3	3
Members (other than promoters)	36,918	41,718
Debenture holders	0	0

VIII. DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

(A) *Composition of Board of Directors

Category		lirectors at the g of the year	Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A. Promoter	0	2	0	2	0	0
B. Non-Promoter	1	6	1	7	0	0
(i) Non-Independent	1	0	1	0	0	0
(ii) Independent	0	6	0	7	0	0
C. Nominee Directors representing	0	0	0	0	0	0
(i) Banks & FIs	0	0	0	0	0	0
(ii) Investing institutions	0	0	0	0	0	0
(iii) Government	0	0	0	0	0	0
(iv) Small share holders	0	0	0	0	0	0
(v) Others	0	0	0	0	0	0

Total	1	8	1	9	0	0
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Number of Directors and Key managerial personnel (who is not director) as on the financial year end date

12

(B) (i) *Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity share(s) held	Date of cessation (after closure of financial year : If any)
MRS. MEHER PUDUM	00019581	Director	0	
MR. PHEROZ PUDUM	00019602	Director	6,000	
DR. JAIRAM VARADR	00003361	Director	0	21/07/2024
MR. NAWSHIR MIRZA	00044816	Director	189	21/07/2024
MR. HARSH MARIWAI	00210342	Director	0	
DR. S.B. PANDIT	00075861	Director	0	
MRS. RAJANI KESARI	02384170	Director	0	
DR. RAVI SHANKAR C	00803847	Director	0	
MR. SHYAMAK R TAT	07297729	Director	0	
MR. ASHISH BHANDA	05291138	Managing Director	0	
MR RAJENDRAN ARU	AAXPA7786L	CFO	877	
MS. JANHAVI KHELE	AQZPK0174A	Company Secretar	0	

(ii) Particulars of change in director(s) and Key managerial personnel during the year

Name			Date of appointment/ change in designation/ cessation	Nature of change (Appointment/ Change in designation/ Cessation)
MR. SHYAMAK R TA	07297729	Additional director	17/10/2023	Appointment
MR. SHYAMAK R TA	07297729	Director	06/01/2024	Change in designation
MRS. RAJANI KESA	02384170	Director	13/11/2023	Cessation
MRS. RAJANI KESA	02384170	Director	14/11/2023	Re-appointment

IX. MEETINGS OF MEMBERS/CLASS OF MEMBERS/BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A. MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

Number of meetings held 1

Type of meeting	ting Date of meeting Total Numbers entited attend meeting			% of total shareholding
ANNUAL GENERAL MEETI	01/08/2023	39,766	52	0.13

B. BOARD MEETINGS

*Number of meetings held	7
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S. No.	Date of meeting	Total Number of directors associated as on the date of meeting		Attendance % of attendance
1	17/05/2023	9	8	88.89
2	01/08/2023	9	9	100
3	17/10/2023	9	8	88.89
4	03/11/2023	10	10	100
5	25/01/2024	10	8	80
6	08/02/2024	10	10	100
7	09/02/2024	10	10	100

C. COMMITTEE MEETINGS

Number of meetings held	23

S. No.	Type of meeting	Data of marking	Total Number of Members as	Attendance			
		Date of meeting	on the date of the meeting	Number of members attended	% of attendance		
1	Audit Committe	10/04/2023	4	3	75		
2	Audit Committe	16/05/2023	4	4	100		
3	Audit Committe	31/07/2023	4	4	100		
4	Audit Committe	01/08/2023	4	4	100		
5	Audit Committe	06/09/2023	4	4	100		
6	Audit Committe	02/11/2023	5	4	80		
7	Audit Committe	07/02/2024	5	5	100		
8	Nomination & I	09/05/2023	4	3	75		

S. No.	Type of meeting	Date of meeting		Attendance		
				Number of members attended	% of attendance	
9	Nomination & I	25/10/2023	4	4	100	
10	Nomination & I	14/03/2024	4	3	75	

D. *ATTENDANCE OF DIRECTORS

		Board Meetings			Co	Whether attended AGM			
S. No.		Number of Meetings which director was	Number of Meetings	% of	Number of Meetings which director was	Number of Meetings	% of	held on	
		entitled to attend	attended	attendance	entitled to attend	attended	attendance	01/08/2024	
								(Y/N/NA)	
1	MRS. MEHER	7	7	100	13	13	100	Yes	
2	MR. PHEROZ	7	7	100	18	18	100	Yes	
3	DR. JAIRAM \	7	6	85.71	17	13	76.47	Not Applicable	
4	MR. NAWSHI	7	7	100	12	12	100	Not Applicable	
5	MR. HARSH N	7	5	71.43	3	3	100	Yes	
6	DR. S.B. PAN	7	6	85.71	13	13	100	Yes	
7	MRS. RAJANI	7	7	100	10	9	90	Yes	
8	DR. RAVI SHA	7	7	100	4	4	100	Yes	
9	MR. SHYAMA	4	4	100	3	3	100	Yes	
10	MR. ASHISH I	7	7	100	8	8	100	Yes	

X. *REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered

1	
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S. No.	Name	Designation	Gross Salary	Commission	Stock Option/ Sweat equity	Others	Total Amount
1	Mr. Ashish Bhandar	Managing Direct	66,970,701	49,950,000		0	116,920,701
	Total		66,970,701	49,950,000	0	0	116,920,701

Number of CEO, CFO and Company secretary whose remuneration details to be entered

2	
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S. No.	Name	Designa	ion Gross Sa	alary Commissi	on Stock Option/ Sweat equity	Others	Total Amount	
1	Mr. Rajendran Ar	un CFO	21,879,	404 0	1,071,142		22,950,546	
2	Ms. Janhavi Khe	le CS	4,677,8	330 0	0		4,677,830	
	Total		26,557,	234 0	1,071,142	0	27,628,376	
Number o	of other directors wh	ose remuneration	on details to be en	tered		9		
S. No.	Name	Designa	ion Gross Sa	alary Commissi	on Stock Option/ Sweat equity	Others	Total Amount	
1	MRS. MEHER P	JD Directo	or 0	4,600,00	00	1,010,000	5,610,000	
2	MR. PHEROZ PU	JD Directo	or 0	1,800,00	00	1,300,000	3,100,000	
3	MR. JAIRAM VA	RA Directo	or 0	1,800,00	00	1,110,000	2,910,000	
4	MR. NAWSHIR N	/IR Directo	or 0	3,800,00	00	1,200,000	5,000,000	
5	MR. HARSH MA	RIV Directo	or 0	2,300,00	00	590,000	2,890,000	
6	DR. S.B. PAND	T Directo	or 0	1,800,00	00	910,000	2,710,000	
7	MRS. RAJANI KI	ES, Directo	or 0	1,800,00	00	1,090,000	2,890,000	
8	DR. RAVI SHAN	KA Directo	or 0	2,300,00	00	820,000	3,120,000	
9	MR. SHYAMAK I	R T Directo	or 0	0		530,000	530,000	
	Total		0	20,200,0	00 0	8,560,000	28,760,000	
* A. Whether the company has made compliances and disclosures in respect of applicable Yes No provisions of the Companies Act, 2013 during the year B. If No, give reasons/observations								
KII. PENALTY AND PUNISHMENT - DETAILS THEREOF A) DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/DIRECTORS /OFFICERS NII								
Name of compan officers			Date of Order	Name of the Act an section under which penalised / punishe	Details of penalty/	Details of appea including presen		

(B) DETAILS OF CO	MPOUNDING	OF OFFENCE	s 🖂	Nil					
Name of the company/ directors/ officers	Name of the concerned Authority	-	f Order	section (the Act and under which committed	Particulars of offence		ount of compou nees)	nding (in
XIII. Whether comp	lete list of sha	areholders, de	benture l	holders has	been enclos	ed as an attacl	nment		
○ Ye (In case of 'No', subr	s No No nit the details s	separately thro	ugh the m	nethod speci [.]	fied in instruct	ion kit)			
XIV. COMPLIANCE	OF SUB-SEC	TION (2) OF S	ECTION 9	92, IN CASE	OF LISTED	COMPANIES			
In case of a listed co more, details of com								of Fifty Crore ru	ipees or
Name		SRIDHAR MU	JDALIAR						
Whether associate	e or fellow	0	Associ	ate Fe	ellow				
Certificate of pra	ctice number	2	664						
Act during the finance	iai year.								
			Dec	claration					
I am Authorised by t	he Board of Di	rectors of the c	ompany v	/ide resolutio	on no 7		dated	18/06/2020	7
(DD/MM/YYYY) to s in respect of the sub									der
						ct and complete per the original			
2. All the requ	uired attachmer	nts have been	completel	y and legibly	attached to t	his form.			
Note: Attention is punishment for fra								ct, 2013 which	provide for
To be digitally sign	ed by								
Director		ASHISH Digitally sign ASHISH BHANDARI Date: 2024. 10:17:51 +0!	ed by NNDARI 8.30 730'						
DIN of the director		0*2*1*3*							
To be digitally sigr	ned by	KHELE Digitally sign KHELE JAN KISHOR RISHOR ON ALL PROPERTY OF THE PROPERTY O	ed by HAVI		_ _				

Company Secretary	,			
Company secretary	in practice			
Membership number	2*6*1	Certificate of	practice number	
Attachments				List of attachments
1. List of shar	e holders, debentur	e holders	Attach	Attendance Details of Committee.pdf
2. Approval le	etter for extension of	AGM;	Attach	FII.pdf SEIntimationPn_compressed.pdf
3. Copy of Mo	GT-8;		Attach	TL_MGT-8_2023-24_Signed.pdf CTC DP.pdf
4. Optional A	ttachement(s), if any	′	Attach	
				Remove attachment
	Modify	Check Form	Prescrutiny	Submit

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company

Thermax Limited,

Thermax House, 14 Mumbai - Pune Road, Wakdewadi, Pune - 411 003, India

Regd. Office:

D-13, MIDC Industrial Area, R D Aga Road, Chinchwad, Pune 411019, India Classification: Confidential www.thermaxglobal.com

PAN AAACT 3910D

CIN L29299PN1980PLC022787



Point No. IX(C) Committee Meetings

Sr. no	Type of Meeting	Date of Meeting	Total No. of Members as on the Date of the Meeting	Attendanc	ee
				No of members attended	% of attendance
11	Stakeholders Relationship Committee Meeting	12/05/2023	4	4	100
12	Stakeholders Relationship Committee Meeting	31/07/2023	4	4	100
13	Stakeholders Relationship Committee Meeting	25/10/2023	4	4	100
14	Stake holders Relationship Committee Meeting	25/01/2024	4	4	100
15	Corporate Social Responsibility (CSR) Committee	11/04/2023	3	3	100
16	Corporate Social Responsibility (CSR) Committee	04/10/2023	3	3	100



Thermax Limited,
Thermax House, 14 Mumba

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D-13, MIDC Industrial Area, R D Aga Road, Chinchwad, Pune 411019, India \$ +91 20,6605 1200,6605 1202 Classification: Confidential www.thermaxglobal.com

PAN AAACT 3910D

CIN L29299PN1980PLC022787



17	Risk Management Committee	11/04/2023	4	3	75
18	Risk Management Committee	06/09/2023	4	4	100
19	Risk Management Committee	27/02/2024	5	5	100
20	Strategic Business Development Committee Meeting	16/05/2023	6	6	100
21	Strategic Business Development Committee Meeting	31/07/2023	6	6	100
22	Strategic Business Development Committee Meeting	02/11/2023	6	6	100
23	Strategic Business Development Committee Meeting	19/03/2024	6	6	100

For Thermax Limited,

Janhavi Khele

Company Secretary and Compliance Officer

M No. A20601



- Thermax Limited, Thermax House, 14 Mumbai - Pune Road, Wakdewadi, Pune - 411 003, India
- Regd. Office: D-13, MIDC Industrial Area, R D Aga Road, Chinchwad, Pune 411019, India
- & +91 20 6605 1200, 6605 1202
- www.thermaxglobal.com

PAN AAACT 3910D

CIN L29299PN1980PLC022787

☑ enquiry@thermaxglobal.com



CERTIFIED TRUE COPY OF THE RESOLUTION PASSED AT THE MEETING OF THE BOARD OF DIRECTORS OF THERMAX LIMITED, HELD ON THURSDAY, FEBRUARY 8, 2024 FROM 9.30 A.M. TO 1.50 P.M. AT LE MEREDIAN MAHABALESHWAR RESORT & SPA, MEDHA ROAD, MAHABALESHWAR, MAHARASHTRA 412806

Designation of person for providing details of beneficial interest in the shares of the Company

"RESOLVED THAT pursuant to the provisions of Companies (Management and Administration) Rules, 2014 ("Rules") consent of the Board of Directors of the Company be and is hereby accorded to designate the Company Secretary as Designated Person under the Rules who shall be responsible for furnishing and extending co-operation for providing information to the Registrar or any other authorized officer with respect to beneficial interest in shares of the Company.

RESOLVED FURTHER THAT any Director, Manager, or Company Secretary of the Company be and are hereby severally authorized to do all such acts, deeds, matters and things as may be necessary and expedient for giving effect to this resolution including affixation of the common seal on the required documents."

For Thermax Limited

Date: August 28, 2024

Place: Pune

AUNE 3:

Janhavi Khele Company Secretary M.N: A20601

R7831A

SLNO DPID FOLIO/CL-ID	NAME/JOINT NAME(S)	ADDRESS	COUNTRY OF INCORPORATION REGN. NO WITH SEBI	REGN. NO WITH SEBI	HOLDING %	HOLDING % TO EQT MINOR CODE PAN NO	PAN NO
1 IN303173 20003324	NALANDA INDIA EQUITY FUND LIMITED	C/o Room 203A 2nd Floor Moka Business Centre Montagne Ory Road Bon Air Moka	MAURITIUS	INMUFP131217	8176668	6.86 FPC	AADCN6131F
2 IN300142 10753517	KOTAK FUNDS - INDIA MIDCAP FUND	16 BOULEVARD D'AVRANCHES L'1160 LUXEMBOURG) LUXEMBOURG	INLUFP336616	1626364	1,36 FPC	AAGCK4148L
3 IN303438 10003257	VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND	100 VANGUARD BOULEVARD MALVERN PA	UNITED STATES OF AMERICA	INUSFP101917	502016	0.42 FPC	AABTV0442N
4 IN303438 10016654	VANGUARD EMERGING MARKETS STOCK INDEX FUND, A SERI ES OF VANGUARD INTERNATIONAL EQUITY INDEX FUNDS	100 VANGUARD BOULEVARD MALVERN PA	UNITED STATES OF AMERICA	INUSFP068617	493568	0.41 FPC	AAATY0918K
5 IN300054 10076881	GOVERNMENT PENSION FUND GLOBAL	Bankplassen 2 P O Box 1179 Sentrum Oslo 0107	NORWAY	INNOFP130516	364206	0.31 FPC	AACCN1454E
6 IN300142 20770496	MATTHEWS INDIA FUND	FOUR EMBARCADERO CENTER SUITE 550 SAN FRANCISCO CA	UNITED STATES OF AMERICA	INUSFP252416	346244	0.29 FPC	AABTM6157F
7 IN300142 10694504	INDIA MIDCAP (MAURITIUS) LTD.	C/O CIM FUND SERVICES LTD 33 EDITH CAVELL STREET PORT LOUIS	MAURITIUS	INMUFP213816	273324	0.23 FPC	AACCI2898H
8 IN303438 10020249	VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOT AL INTERNATIONAL STOCK MARKET INDEX TRUST II	100 VANGUARD BOULEVARD MALVERN PENNSYLVANIA		INUSFP012120	244398	0.21 FPC	AADTV1640C
9 IN300142 10778287	ALPS/KOTAK INDIA ESG FUND	1290 BROADWAY SUITE 1100 DENVER CO	UNITED STATES OF AMERICA	INUSFP069417	160000	0.13 FPC	AAFAA3923L
10 IN303786 10007557	SOCIETE GENERALE - ODI	29 BOULEVARD HAUSSMANN PARIS		INFRFP100119	130143	0.11 FPC	AABCS7484C
11 N300054 10095762	FIDEUTY FUNDS - INDIA FOCUS FUND	2a Rue Albert Borschette Luxembourg	LUXEMBOURG	INLUFP229817	120677	0.10 FPC	AADCF2079C
12 IN303173 20093468	HABROK INDIA MASTER LP	c/o Elian Corporate Services (Cayman) Limited 89 Nexus Way Camana Bay Grand Cayman	CAYMAN ISLANDS	INCYFP168617	116854	0.10 FPC	AAKFH3387F
13 N303438 10000062	COPTHALL MAURITIUS INVESTMENT LIMITED - ODI ACCOUN T	C/O CIM CORPORATE SERVICES LTD LES CASCADES BUILDING EDITH CAVELL STREET PORT LOUIS	MAURITIUS	INMUFP001717	116295	0.10 FPC	AAACC43D3M
14 IN300142 10764064	ASHOKA WHITEOAK ICAV - ASHOKA WHITEOAK INDIA OPPOR TUNITIES FUND	2nd FLOOR BLOCK E IVEAGH COURT HARCOURT ROAD DUBLIN 2		INIRFP079418	95482	0.08 FPC	AAFCI0605M
15 IN303438 10017868	ROBECO CAPITAL GROWTH FUNDS	11-13 BOULEVARD DE LA FOIRE L 1528	LUXEMBOURG	INLUFP233015	83901	0.07 FPC	AABCR7831A

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AAACA4380N	AACCD1644G	AAATV8899E	AAFCG0345N	AAATC6038J	AAGAM3444H	AADCC3918P	AAACW7548L	AAAAE8475G	AABCU7548R	AAQT54621K	AAGCK4149M	AACCN5520H	AAAAF1614Q	AAICB3737G	AAGFB5324G	AAITS7338F	IN30005410108067
0.07 FPC	0.07 FPC	0.06 FPC	0.06 FPC	0.05 FPC	0.05 FPC	0 05 FPC	0.04 FPC	0.04 FPC	0,04 FPC	0.04 FPC	0.04 FPC	D.04 FPC	0.04 FPC	0.04 FPC	0,03 FPC	0.03 FPC	0.03 FPC
80709	80586	73356	68101	60501	28960	58600	52836	52341	51515	50197	45000	43154	43025	42320	40401	39258	35238
INUEFP011117	INUSFP031416	INUSFP072417	INSGFP097519	INUSFP111015	INIRFP185117	INCAFP116417	INMUFP080015	INUSFP247715	INSGFP062014	INUSFP126217	INLUFP336716	INUKFP117716	INLUFP071417	INFRFP097319	INFRFP006620	INUSFP200617	INUSFP040919
UNITED ARAB EMIRATES	UNITED STATES OF AMERICA	UNITED STATES OF AMERICA		UNITED STATES OF AMERICA	IRELAND	CANADA	MAURITIUS	UNITED STATES OF AMERICA		UNITED STATES OF AMERICA	LUXEMBOURG	UNITED KINGDOM	LUXEMBOURG			UNITED STATES OF AMERICA	
211 CORNICHE STREET PO BOX 3600 ABU DHABI	6300 Bee Cave Road Building One Austin Texas 78746 USA	100 VANGUARD BOULEVARD MALVERN PA	1 RAFFLES LINKS 07 01	400 Q STREET LPE ROOM 4800 SACRAMENTO CA	32 Molesworth Street Dublin 2 Ireland	ONE QUEEN STREET EAST SUITE 2500 TORONTO ONTARIO	C/O CIM GLOBAL BUSINESS 33 EDITH CAVELL STREET PORT LOUIS	2711 Centerville Road Suite 400 Wilmington DE	ONE RAFFLES QUAY 50-01 NORTH TOWER	ONE FREEDOM VALLEY DRIVE OAKS PENNSYLVANIA	16 BOULEVARD D'AVRANCHES L 1160 LUXEMBOURG	3 SHORTLANDS LONDON	9-11 Rue Goethe 9-11 Rue Goethe	51 rue La Boetie Paris	1 RUE LAFFITTE PARIS	211 MAIN STREET SAN FRANCISCO CA UNITED STATES OF AMERICA	700 19TH STREET NW WASHINGTON DC
ABU DHABI INVESTMENT AUTHORITY - WAY	EMERGING MARKETS CORE EQUITY PORTFOLIO (THE PORTFOLIO) OF DFA INVESTMENT DIMENSIONS GROUP INC. (DFALDG)	VANGUARD FTSE ALL-WORLD EX-US INDEX FUND, A SERIES OF VANGUARD INTERNATIONAL EQUITY INDEX FUNDS	GOLDMAN SACHS (SINGAPORE) PTE ODI	CALIFORNIA PUBLIC EMPLOYEES' RETIREMENT SYSTEM	MARSHALL WACE INVESTMENT STRATEGIES - EUREKA FUND	CANADA PENSION PLAN INVESTMENT BOARD	WISDOMTREE INDIA INVESTMENT PORTFOLIO, INC.	EAM EMERGING MARKETS SMALL CAP FUND, LP	UBS PRINCIPAL CAPITAL ASIA LTD	SEI INSTITUTIONAL INVESTMENTS TRUST - EMERGING MAR KETS EQUITY FUND MANAGED BY JO HAMBRO CAPITAL MANA ONE FREEDOM VALLEY DRIVE OAKS GEMENT LIMITED	KOTAK FUNDS - INDIA ESG FUND	LIONTRUST INVESTMENT FUNDS I - LIONTRUST INDIA FUN D	FONDITALIA EQUITY INDIA	BOFA SECURITIES EUROPE SA - ODI	BNP PARIBAS FINANCIAL MARKETS - ODI	SCHWAB EMERGING MARKETS EQUITY ETF	INTERNATIONAL MONETARY FUND (IN RESPECT OF THE INT FERNATIONAL MONETARY FUND STAFF RETIREMENT PLAN)
16 IN303438 10006101	17 IN300054 10013410	18 N301524 30060535	19 IN301524 30051010	20 IN300142 20774585	21 IN300054 10095086	22 N300142 20771964	23 IN300054 10102206	24 IN300054 10089619	25 IN301524 30039021	26 IN300142 10755256	27 IN300142 10753509	28 IN300167 10037028	29 IN300054 10047360	30 IN300054 10109545	31 IN301799 10088827	32 IN300167 10068038	33 IN300054 10108067

AABTJ6237F	AACTV9551H	AAFCP4497C	AAATO2984K	AAACA4380N	AAATF6338E	AADTB8741N	ААНТА5157Н	AAAAF1850E	AAHCM2277K	AACTJ4931B	AAGTS4584D	AABTV0279R	AAFCT3065L	AAFCM5744B	AAECV0901E	AACCK8345F
0.03 FPC	0.03 FPC	0.02 FPC	0.02 FPC	0.02 FPC	0.02 FPC	0.02 FPC	0.02 FPC	0.02 FPC	0,02 FPC	0.02 FPC	0.02 FPC	0.02 FPC	0,02 FPC	0.02 FPC	0.02 FPC	0.02 FPC
34568	32508	26691	26366	25520	24600	23958	21660	21309	21154	20737	20618	20185	20000	19831	19506	18591
INMUFP192515	INUSFP022719	INCAFP028221	INUSFP007317	INUEFP051617	INUSFP003618	INUKFP336316	INUSFP083219	INLUFP071617	INLUFP149616	INUSFP182616	INUSFP131416	INUSFP067417	INMUFP095315	INUKFP133617	INIRFP072917	INMUFP098717
MAURITIUS			UNITED STATES OF AMERICA	UNITED ARAB EMIRATES		UNITED KINGDOM		LUXEMBOURG	LUXEMBOURG	UNITED STATES OF AMERICA	UNITED STATES OF AMERICA	UNITED STATES OF AMERICA	MAURITIUS	UNITED KINGDOM	IRELAND	MAURITIUS
HSBC CENTRE EIGHTEEN CYBERCITY EBENE MAURITIUS	100 VANGUARD BOULEVARD MALVERN PENNSYLVANIA	1250 Rene-Levesque Boulevard West Suite 1400 Montreal Quebec	350 WINTER STREET NE SUITE 100 SALEM OREGON	211 CORNICHE STREET P O BOX 3600 ABU DHABI	ONE FRANKLIN PARKWAY SAN MATEO 94403 1906	12 THROGMORTON AVENUE LONDON	4500 MAIN STREET KANSAS CITY MISSOURI	9 - 11 rue Goethe	80 ROUTE D'ESCH L-1470 LUXEMBOURG GRAND DUCHY OF LUXEMBOURG	690 Taylor Road Suite 210 Gahanna	STATE STREET FINANCIAL CENTER ONE LINCOLN STREET BOSTON MA	100 VANGUARD BOULEVARD MALVERN PA	C/O TRIDENT TRUST COMPANY MAURITIUS LTD 5TH FLOOR BARKLY WHARF LE CAUDAN WATERFRONT PORT LOUIS	20 CHURCHILL PLACE CANARY WHARF LONDON	70 SIR JOHN ROGERSON'S QUAY DUBLIN	C/o Cim Fund Services Ltd 33 Edith Cavell Street Port Louis
JPMORGAN INDIA SMALLER COMPANIES FUND	VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOT AL INTERNATIONAL STOCK MARKET INDEX TRUST	PUBLIC SECTOR PENSION INVESTMENT BOARD - KOTAK MAH INDRA ASSET MANAGEMENT (SINGAPORE) PTE LTD	OREGON PUBLIC EMPLOYEES RETIREMENT SYSTEM MANAGED THROUGH EAM INVESTORS, LLC	ABU DHABI INVESTMENT AUTHORITY - XENDN	FRANKLIN TEMPLETON ETF TRUST - FRANKLIN FTSE INDIA ETF	BLACKROCK COLLECTIVE INVESTMENT FUNDS - ISHARES EM ERGING MARKETS EQUITY INDEX FUND (UK)	AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKET S EQUITY ETF	FONDITALIA EQUITY PACIFIC EX JAPAN	MATTHEWS ASIA FUNDS - INDIA FUND	JOHCM EMERGING MARKETS DISCOVERY FUND	SPDR PORTFOLIO EMERGING MARKETS ETF	VANGUARD TOTAL WORLD STOCK INDEX FUND	TANTALLON INDIA FUND	MANAGED PENSION FUNDS LIMITED - EMERGING MARKETS E SG SCREENED INDEX EQUITY SUB-FUND	VANGUARD FUNDS PUBLIC LIMITED COMPANY - VANGUARD F 70 SIR JOHN ROGERSON'S QUAY TSE ALL-WORLD UCITS ETF	KOTAK INFINITY FUND - CLASS AC
34 IN300142 10601964	35 IN303438 10018480	36 IN300054 10113471	37 IN300167 10140746	38 IN303438 10015268	39 IN300167 10147594	40 IN300167 10140891	41 IN300167 10159933	42 IN300054 10063247	43 IN300142 20770898	44 IN300054 10093339	45 IN300142 20772123	46 IN300167 10047358	47 IN301524 30040100	48 IN300167 10046959	49 IN300142 20770718	50 IN303173 20069896



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AAGCC1073Q	AAJFE1908J	AACCI6929F	AAAAF1821B	AADCF7289G	AAGTM3830J	AAAGG0503K	AAECV0884E	AACTH6196G	IN30D05410108075	AAKCS4031N	AAATD7768G	AAATF1824H	ААЕСББЯЗН	AABTT8331L	AAICD6956H	AAHCD1709R	AAAAOO1D8N
0.01 FPC	0.01 FPC	0.01 FPC	0.01 FPC	0.01 FPC	0,01 FPC	0.01 FPC	0.01 FPC	0,01 FPC	0.01 FPC	0.01 FPC	0.01 FPC	0.01 FPC	0.01 FPC	0.01 FPC	0.01 FPC	0.01 FPC	0.01 FPC
16700	16169	15453	15174	14628	14205	13784	11320	10515	9763	9725	9241	8160	7773	6692	7625	7575	7307
INLUFP029718	INUSFP066021	INLUFP071917	INLUFP071717	INIRFP039619	INCYFP044519	INSDFP089915	INIRFP072617	INUKFP042522	INUSFP040819	INMUFP201115	INUSFP033916	INAUFP043116	INMUFP242815	INUKFP217616	INUSFP061421	INIRFP019719	INCAFP159217
		LUXEMBOURG	LUXEMBOURG			SAUDI ARABIA	IRELAND			MAURITIUS	UNITED STATES OF AMERICA	AUSTRALIA	MAURITIUS	UNITED KINGDOM			CANADA
S RUE JEAN MONNET LUXEMBOURG	Corporation Service Company 251 Little Falls Drive New Castle County Wilmington Delaware	42989 rue Goethe	9 11 rue Goethe	70 SIR JOHN ROGERSON'S QUAY DUBLIN	CIBC FIRST CARIBBEAN HOUSE 25 MAIN STREET P O BOX 694 GEORGE TOWN GRAND CAYM	PO BOX 2963 KING ABDULAZIZ ROAD RIYADH	70 SIR JOHN ROGERSON'S QUAY DUBLIN	B CANADA SQUARE LONDON LONDON	700 19TH STREET NW WASHINGTON DC	4TH FLOOR BARKLY WHARF EAST LE CAUDAN WATERFRONT PORT LOUIS	6300 Bee Cave Road Building One Austin Texas 78746 USA	LEVEL 11 167 MACQUARIE STREET SYDNEY	3rd FLOOR STANDARD CHARTERED TOWER 19 CYBERCITY EBENE	FUND 50 Bank Street London	251 Little Falls Drive New Castle County Wilmington Delaware	5 GEORGES DOCK IFSC DUBLIN 1	ONE UNIVERSITY AVENUE SUITE 400 TORONTO ONTARIO
RIVER AND MERCANTILE INVESTMENT FUNDS - RIVER AND MERCANTILE EMERGING MARKET ILC EQUITY FUND	EAM INTERNATIONAL SMALL CAP FUND, LP	INTERFUND EQUITY GLOBAL EMERGING MARKETS	FONDITALIA EQUITY GLOBAL EMERGING MARKETS	FRANKLIN TEMPLETON ICAV FRANKLIN FTSE INDIA UCITS ETF	MERCURY SERIES UNION MID AND SMALL CAP FUND	GENERAL ORGANIZATION FOR SOCIAL INSURANCE	VANGUARD FUNDS PUBLIC LIMITED COMPANY - VANGUARD F.: TSE EMERGING MARKETS UCITS ETF	HSBC BANK PLC AS TRUSTEE OF STATE STREET AUT EMERG ING MARKET SCREENED (EX CONTROVERSIES AND CW) INDE X EQUITY FUND	INTERNATIONAL MONETARY FUND (IN RESPECT OF THE INT ERNATIONAL MONETARY FUND RETIRED STAFF BENEFITS IN VESTMENT ACCOUNT)	SHINSEI UTI INDIA FUND (MAURITIUS) LIMITED	THE EMERGING MARKETS SMALL CAP SERIES OF THE DFA I NVESTMENT TRUST COMPANY	FIDELITY INDIA FUND	DENDANA INVESTMENTS (MAURITIUS) LIMITED	LEGAL & GENERAL GLOBAL EMERGING MARKETS INDEX FUND	DIMENSIONAL WORLD EX U.S. CORE EQUITY 2 ETF OF DIM SENSIONAL ETF TRUST	DSP GLOBAL FUNDS ICAV - DSP INDIA EQUITY FUND	OMERS ADMINISTRATION CORPORATION - OAC CUSTODY ACC ONE UNIVERSITY AVENUE SUITE 400 UNIT (SCV6)
51 IN300142 10760519	52 IN300054 10116117	53 IN300054 10063271	54 IN300054 10063255	55 IN300167 10157171	56 IN300142 20770863	57 IN300054 10086325	58 IN300142 20770700	59 IN300142 10785921	60 IN300054 10108075	61 IN300167 10030184	62 IN300054 10013268	63 IN303438 10006897	64 IN300054 10067668	65 N300054 10041602	66 IN300054 10115788	67 IN300142 10767723	68 IN300054 10102126

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0,01 FPC	0.01 FPC	0.01 FPC	0.01 FPC	0.01 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0 00 FPC	0.00 FPC	0.00 FPC	0 00 FPC	0.00 FPC	0.00 FPC
7084	6850	9029	6100	6011	5948	5604	5220	5022	4949	4851	4849	4375	4109	3933	3758	3696	3631
INUKFP115617	INIRFP029714	INUSFP036518	INUSFP057218	INUSFP014619	INMUFP257316	INNLFP147615	INHKFP132517	INCAFP153415	INSKFP005516	INUSFP004020	INNLFP263716	INUSFP130016	INUSFP271916	INIRFP049720	INUSFP054018	INUSFP054923	INCHFP052214
UNITED KINGDOM	IRELAND			ä	MAURITIUS	NETHERLANDS	HONG KONG	CANADA	SOUTH KOREA		NETHERLANDS	UNITED STATES OF AMERICA	UNITED STATES OF AMERICA			INDIA	
One Coleman Street London	Irish Life Centre Lower Abbey Street Dublin 1 Dublin	3500 LACEY ROAD DOWNERS GROVE IL 60515	12 GILL STREET SUITE 2600 WOBURN MA	100 VANGUARD BOULEVARD MALVERN PENNSYLVANIA	LEVEL 3 ALEXANDER HOUSE 35 CYBERCITY EBENE	OUDE LINDESTRAAT 70	HSBC MAIN BUILDING 1 QUEENS ROAD CENTRAL HONG KONG	1111 WEST GEORGIA ST SUITE 2200 VANCOUVER B C CANADA	HSBC BUILDING 37 CHILPAE-RO JUNG-GU SEDUL KOREA	4500 MAIN STREET KANSAS CITY MISSOURI	Noordweg-Noord 150 Zeist	277 EAST TOWN STREET COLUMBUS OH 43215 USA	540 East 200 South Salt Lake City Utah	70 Sir John Rogerson's Qu Dublin 2 Dublin	7401 REGISTER DRIVE DES MOINES IOWA	HSBC SECURTIES SERVICES 11TH FLOOR, BLDG 3, NESCO - IT PARK NESCO COMPLEX, W.E. HIGHWAY GOREGAON (EAST), MUMBAI	AESCHENPLATZ 6
LEGAL AND GENERAL ASSURANCE (PENSIONS MANAGEMENT) LIMITED	IRISH LIFE ASSURANCE PLC	INVESCO INDIA ETF	FIS GROUP COLLECTIVE INVESTMENT TRUST - FIS GROUP NON- 12 GILL STREET SUITE 2600 WOBURN US INTERNATIONAL SMALL CAP FUND	VANGUARD ESG INTERNATIONAL STOCK ETF	GOLDMAN SACHS INVESTMENTS (MAURITIUS) I LTD	STICHTING DEPOSITARY APG EMERGING MARKETS EQUITY P OOL	HSBC POOLED INVESTMENT FUND - HSBC POOLED ASIA PAC IFIC EX JAPAN EQUITY INDEX TRACKING FUND	CC&L Q EMERGING MARKETS EQUITY FUND	FIDELITY KOREA - INDIA EQUITY INVESTMENT TRUST - M OTHER	AMERICAN CENTURY ETF TRUST - AVANTIS EMERGING MARK ETS EQUITY FUND	PGGM WORLD EQUITY II B. V.:	PUBLIC EMPLOYEES RETIREMENT SYSTEM OF OHIO	UTAH STATE RETIREMENT SYSTEMS	VANGUARD INVESTMENT SERIES PLC - VANGUARD ESG EMER GING MARKETS ALL CAP EQUITY INDEX FUND	IOWA PUBLIC EMPLOYEES' RETIREMENT SYSTEM - UBS ASS ET MANAGEMENT (AMERICAS) INC.	MATTHEWS INDIA ACTIVE ETF	UBS FUND MANAGEMENT (SWITZERLAND) AG ON BEHALF OF SIHL INSTITUTIONAL FUND - AKTIEN EMERGING MARKETS
69 IN300054 10004986	70 IN300054 10060043	71 IN300142 10762552	72 IN300142 10762745	73 IN303438 10018375	74 IN301524 10090603	75 IN303438 10013442	76 IN300142 10712481	77 IN301524 30049602	78 IN300142 10611224	79 IN300167 10160958	80 IN300054 10039005	81 IN300142 10779541	82 IN300054 10023614	83 IN300142 10772917	84 IN301524 30058100	85 IN300142 10797005	86 IN301524 30035748

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0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC
3285	3178	2916	2860	2845	2737	2586	2584	2461	2341	2310	2200	2055	2028	1857
INNLFP100522	INUSFP033816	INUSFP013716	INNLFP198216	INUSFP043823	INUSFP024018	INCHFP085522	INUSFP031716	INGEFP075820	INUKFP043018	INCAFP268915	INUSFP037819	INUSFP080421	INIRFP051321	INIRFP060519
INDIA	UNITED STATES OF AMERICA	UNITED STATES OF AMERICA	NETHERLANDS	INDIA		INDIA	UNITED STATES OF AMERICA			CANADA				
HSBC SECURITIES SERVICES 11TH FLOOR, BLDG 3, NESCO - IT PARK NESCO COMPLEX, W.E. HIGHWAY GOREGAON (EAST), MUMBAI	6300 Bee Cave Road Building One Austin Texas 78746 USA	55 GLENLAKE PKWY NE ATLANTA GEORGIA	ARTHUR VAN SCHENDELSTRAAT 850 ARTHUR VAN SCHENDELSTRAAT 850 UTRECHT	CITIBANK N.A. CUSTODP SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	6300 BEE CAVE ROAD BUILDING ONE	HSBC SECURITIES SERVICES 11TH FLOOR, BLDG 3, NESCO - IT PARK NESCO COMPLEX, W.E. HIGHWAY GOREGAON (EAST), MUMBAI	6300 Bee Cave Road Building One Austin Texas 78746 USA	Theodor-Heuss-Allee 70 Frankfurt am Main	4TH FLOOR THE WALBROOK BUILDING 25 WALBROOK LONDON	SUITE 1520 - 1500 WEST GEORGIA STREET VANCOUVER BRITISH COLUMBIA	CTION AND CL 875 THIRD AVENUE NEW YORK NY 10022 UNITED STATES OF AMERICA	Suite 820 7 St. Paul Street Baltimore Maryland	2ND FLOOR BLOCK E IVEAGH COURT HARCOURT ROAD DUBLIN DUBLIN	70 SIR JOHN ROGERSON'S QUAY DUBLIN
STICHTING RABOBANK PENSIOENFONDS MANAGED BY LGIM M ANAGERS (EUROPE) LIMITED	THE EMERGING MARKETS SERIES OF THE DFA INVESTMENT TRUST COMPANY	UPS GROUP TRUST	STICHTING PENSIOENFONDS RAIL & OPENBAAR VERVOER	CC&L Q EMERGING MARKETS EQUITY FUND LP	EMERGING MARKETS SUSTAINABILITY CORE 1 PORTFOLIO	GALLUS AKTIEN EMERGING MARKETS AKTIV	WORLD EX U.S, CORE EQUITY PORTFOLIO OF DFA INVESTM. ENT DIMENSIONS GROUP INC.	UNIVERSAL - INVESTMENT - GESELLSCHAFT MBH ON BEHAL F OF FOVERUKA PENSION UNIVERSAL	VANGUARD INVESTMENTS FUNDS ICVC-VANGUARD FTSE GLOB AL ALL CAP INDEX FUND	DFA INTERNATIONAL CORE EQUITY FUND	XTRACKERS EMERGING MARKETS CARBON REDUCTION AND CL IMATE IMPROVERS ETF	EMERGING MARKETS EX CHINA CORE EQUITY PORTFOLIO OF DFA INVESTMENT DIMENSIONS GROUP INC.	ASHOKA WHITEDAK ICAV - ASHOKA WHITEDAK INDIA ESG F UND	MERCER UGITS COMMON CONTRACTUAL FUND - NFU MUTUAL GLOBAL REGIONAL CORE FUND
87 IN300142 10790918	88 IN300054 10013250	89 IN300167 10078107	90 IN300142 10565215	91 IN300054 10127191	92 IN300054 10097678	93 IN300142 10787744	94 N300054 10074905	95 IN303438 1D021081	96 IN300167 10150969	97 IN301524 30049717	98 IN300142 10767549	99 IN300054 10116787	100 IN300142 10780064	101 IN300054 10120884

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AAKCR3582R	AAACC4303M	AAJCC9039R	AACTV0827C	AACTH8827L	AAEAJ6380P	AAETP7475J	AAITA9218J	AAFCD1235L	AAFCL0329K	AAJCD5348J	AAETG4053H	AAATU2296A	AAATF4143K	AADTG4990L	AAJCD0004F
0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0 00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0 00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0.00 FPC	0,00 FPC	0.00 FPC
1518	1471	1455	1199	1100	879	816	774	641	629	628	619	009	576	256	548
INUKFP080119	INMUFP086419	INIRFP085421	INAUFP243315	INUSFP041823	INUSFP037119	INAUFP053621	INUSFP100121	INIRFP127115	INIRFP066822	INUSFP103222	INUSFP022923	INLUFP045217	INUSFP242515	INUSFP084319	INUSFP082720
			AUSTRALIA	INDIA				IRELAND	INDIA	INDIA	INDIA	LUXEMBOURG	UNITED STATES OF AMERICA		
WINDSOR HOUSE IRONMASTERS WAY TELFORD	C/O IQ EQ CORPORATE SERVICES (MAURITIUS) LTD 33 EDITH CAVELL STREET PORT LOUIS	2nd Floor Block E Iveagh Court Harcourt Road Dublin 2 Leinster	IEVEL 34 FRESHWATER PLACE 2 SOUTHBANK BOULEVARD SOUTHBANK VICTORIA	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O.BOX NO.1142, FORT MUMBAI	601 CONGRESS STREET BOSTON MA 02110	Level 24 500 Collins Street MELBOURNE VICTORIA	4500 MAIN STREET KANSAS CITY KANSAS CITY MO MISSOURI	25/28 NORTH WALL QUAY DUBLIN 1 IRELAND	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	CITIBANK N.A. CUSTODY SERVICES FIFC-9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O BOX NO. 1142, FORT MUMBAI	6 Rue Lou Hemmer Senningerberg Luxembourg	50 S LASALLE STREET CHICAGO IL	200 WEST STREET NEW YORK NY	251 Little Falls Drive New Castle County Wilmington Delaware
REASSURE LIMITED	COPTHALL MAURITIUS INVESTMENT LIMITED - NON ODI AC (COUNT	CC&L Q EMERGING MARKETS EQUITY UCITS FUND, A SUB-F	VANGUARD ASIA EX JAPAN SHARES INDEX FUND	HOOD RIVER INTERNATIONAL OPPORTUNITY FUND	JOHN HANCOCK MULTIFACTOR EMERGING MARKETS ETF (PRIME SUPER	AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKET 4 S VALUE ETF	DIMENSIONAL FUNDS PLC - MULTI-FACTOR EQUITY FUND	LEGAL & GENERAL ICAV - L&G EMERGING MARKETS EQUITY IF UTURE CORE FUND	DIMENSIONAL EMERGING MARKETS SUSTAINABILITY CORE 1 I	GOLDMAN SACHS ETF TRUST II - GOLDMAN SACHS MARKETB I ETA TOTAL INTERNATIONAL EQUITY ETF	UNIVERSAL-INVESTMENT-LUXEMBOURG S.A. ON BEHALF OF (UNIVEST	FLEXSHARES MORNINGSTAR EMERGING MARKETS FACTOR TIL T INDEX FUND	GOLDMAN SACHS ETF TRUST - GOLDMAN SACHS MARKETBETA EMERGING MARKETS EQUITY ETF	DIMENSIONAL EMERGING CORE EQUITY MARKET ETF OF DIM : ENSIONAL ETF TRUST
102 IN300142 10773741	103 IN303438 10019701	104 IN300142 10782974	105 IN303438 10013784	106 IN300167 10176482	107 IN300167 10157075	108 IN300054 10115536	109 IN300142 10783250	110 IN300167 10128022	111 IN300054 10121981	112 IN300054 10123673	113 IN300167 10176423	114 N300054 10016295	115 N303438 10011537	116 N300167 10159968	117 IN300054 10112036

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AAGCE7671Q	AAGCD0792B	AAHCB0460F	AACCU1570G	AAATW6849D	AACCD1506B	AAETB1613L	AAFCL2873G	AADCW2104P	AAATJ9049G	AAHCV9696F	ABGTS5121F	AAEAM9600M	AAAF1822C	AAJTA0542Q	AAFCE2416E	AAJCV0006B
AAG	AAG	AAH	AACC	AAA	AACC	AAET	AAFC	AAD	AAA	AAH	ABG	AAEA	AAA	AAJT	AAFC	AAJC
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535	498	495	487	462	446	439	410	398	383	357	329	309	308	262	240	200
	7										_					
INIRFP088321	INMUFP241517	INIRFP223916	INUKFP010018	INUSFP076322	INUKFP032216	INUSFP027920	INIRFP145522	INIRFP033522	INUSFP164915	INIRFP016921	INCAFP026523	INCAFP217216	INLUFP071817	INUSFP019322	INUSFP073518	INIRFP111222
		IRELAND		PION	UNITED KINGDOM		NDIA		UNITED STATES OF AMERICA		NDIA	CANADA	LUXEMBOURG			INDIA
25/28 NORTH WALL QUAY DUBLIN	4th Floor 19 Bank Street Cybercity Ebene	Beresford Court Beresford Place	S BROADGATE LONDON	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	20 Triton Street Regents Place London NW1 3BF U K	240 GREENWICH STREET NEW YORK NY	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI	25/28 NORTH WALL QUAY DUBLIN	601 CONGRESS STREET BOSTON MA 02210 2805 USA	70 Sir John Rogerson's Quay Dublin 2 Dublin	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI	180 QUEEN ST W TORONTO ONTARIO CANADA	9-11 rue Goethe	4500 MAIN STREET KANSAS CITY MISSOURI	6300 BEE CAVE ROAD BUILDING ONE	HSBC SECURITIES SERVICES 11TH FLOOR, BLDG 3, NESCO - IT PARK NESCO COMPLEX, W.E. HIGHWAY GOREGAON (EAST), MUMBAI
EMERGING MARKETS SUSTAINABILITY CORE EQUITY FUND O F DIMENSIONAL FUNDS PLC	DOVETAIL INDIA FUND CLASS 5 SHARES	BERESFORD FUNDS ICAV	UBS ASSET MANAGEMENT LIFE LTD	WISDOMTREE EMERGING MARKETS EX-CHINA FUND	EMERGING MARKETS CORE EQUITY FUND OF DIMENSIONAL F UNDS ICVC	BNY MELLON EMERGING MARKETS EQUITY ETF	LEGAL & GENERAL UCITS ETF PLC - L&G EMERGING MARKE TS ESG EXCLUSIONS PARIS ALIGNED UCITS ETF	WORLD ALLOCATION 60/40 FUND OF DIMENSIONAL FUNDS P LC	JOHN HANCOCK FUNDS II EMERGING MARKETS FUND	VANGUARD FUNDS PLC / VANGUARD ESG GLOBAL ALL CAP U CITS ETF	SCOTIA EMERGING MARKETS EQUITY INDEX TRACKER ETF	MACKENZIE MAXIMUM DIVERSIFICATION EMERGING MARKETS INDEX ETF	FIDEURAM FUND EQUITY GLOBAL EMERGING MARKETS	AMERICAN CENTURY ETF TRUST-AVANTIS RESPONSIBLE EME RGING MARKETS EQUITY ETF	EMERGING MARKETS TARGETED VALUE PORTFOLIO	VANGUARD FUNDS PLC - VANGUARD ESG EMERGING MARKETS ALL CAP UCITS ETF
118 IN300054 10117128	119 IN303307 10001339	120 IN300054 10093371	121 IN303438 10016531	122 IN300054 10122621	123 IN300167 10156689	124 IN300167 10163825	125 IN300167 10174163	126 IN300054 10121203	127 IN300054 10080999	128 IN300142 10777921	129 IN300167 10176101	130 IN300167 10138794	131 IN300054 10063263	132 IN300167 10169081	133 IN300054 10100216	134 IN300142 10789795

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AAATF6339F	AAVCA3596M	AAZTS3290F	AABTC7445C	AADTP5041M	AADCF4604P	AAGFB5324G	AABTC7448R	AADCW0151A	AAATF6304Q	
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192	190	162	158	147	120	Ê	26	24	12	0770470
INUSFP003418	INLUFP044621	INAUFP022520	INCAFP073617	INUSFP089718	INIRFP059218	INFRFP085515	INCAFP073217	INIRFP054121	INCAFP243317	
			CANADA			FRANCE	CANADA			
MATEO CALIFORNIA	5 ALLEE SCHEFFER LUXEMBOURG LUXEMBOURG	LEVEL 15 420 GEORGE STREET SYDNEY NSW	1111 WEST GEORGIA STREET SUITE 2300 VANCOUVER BRITISH COLUMBIA	3500 LACEY ROAD DOWNERS GROVE IL 60515	70 SIR JOHN ROGERSON'S QUAY DUBLIN	160 162 BD MACDONALD PARIS	1111 WEST GEORGIA STREET SUITE 2300 VANCOUVER BRITISH COLUMBIA	25-28 NORTH WALL QUAY Dublin	200 KING STREET WEST SUITE 1500 TORONTO ONTARIO	
JAPAN ETF	AMUNDI INDEX SOLUTIONS - AMUNDI PRIME EMERGING MAR SALLEE SCHEFFER LUXEMBOURG LUXEMBOURG	STATE STREET GLOBAL ADVISORS, AUSTRALIA SERVICES L IMITED AS THE RESPONSIBLE ENTITY OF SPDR S&P EMERG ING LEVEL 15 420 GEORGE STREET MARKETS CARBON CONTROL FUND	CC&L Q INTERNATIONAL EQUITY FUND	INVESCO S & P EMERGING MARKETS MOMENTUM ETF	FRANKLIN TEMPLETON ICAV FRANKLIN AC ASIA EX JAPAN UCITS ETF	BNP PARIBAS FINANCIAL MARKETS	CC& L Q GLOBAL EQUITY FUND	WISDOWITREE ISSUER ICAV - WISDOMITREE EMERGING MARKE TS EK-STATE-OWNED ENTERPRISES ESG SCREENED UCITS E TF	FRANKLIN EMERGING MARKETS MULTIFACTOR INDEX ETF	TOTAL:
135 IN300167 10147609	136 IN300142 10779664	137 IN300167 10161854	138 IN300167 10141511	139 IN300142 10764554	140 IN300167 10152143	141 IN301799 10081740	142 IN300167 10141503	143 IN300054 10114533	144 IN300167 10147359	





CERTIFIED TRUE COPY
For The selection
Using the secretary
Company Secretary

Thermax Limited.

Thermax House, 14 Mumbai - Pune Road, Wakdewadi, Pune - 411 003, India

Read. Office:

D-13, MIDC Industrial Area, R D Aga Road, Chinchwad, Pune 411019, India

Classification: Confidential 305 1202

www.thermaxglobal.com

PAN AAACT 3910D

CIN L29299PN1980PLC022787

☑ enquiry@thermaxglobal.com



To. The Registrar of Companies (Pune) PCNTDA Green Building, BLOCK A, 1st & 2nd Floor, Near Akurdi Railway Station, Akurdi, Pune – 411044, Maharastra

Subject: Details of Postal Ballot conducted by the Company

Dear Sir / Ma'am,

In reference to the captioned subject matter, we would like to inform you that we Thermax Limited ("the Company") have during the financial year 2023-24 conducted on Postal Ballot for appointment of Mr. Shyamak R Tata as Non-Executive Independent Director of the Company. As the form MGT-7 does not contain any specific field for providing details of Postal Ballot, the same are being submitted by way of this additional note.

The voting for the Postal Ballot commenced on 9.00 a.m. (IST) on Friday, December 8, 2023 and ended on 5.00 p.m. (IST) on Saturday, January 6, 2024. A copy of the intimation filed by the Company with the exchanges is being attached herewith for your reference and records. Furthermore, the said resolution was passed with requisite majority and results were filed with the exchanges.

We request your good offices to take the above information on record and oblige.

Thanking you,

Your Faithfully, For Thermax Limited,

Janhavi Khele **Company Secretary and Compliance Officer** M No. A20601

Encl: as above



Thermax Limited,

Thermax House, 14 Mumbai - Pune Road, Wakdewadi, Pune - 411 003, India

Regd. Office:

D-13, MIDC Industrial Area, R D Aga Road, Chinchwad, Pune 411019, India

December 5, 2023

To,

The Secretary BSE Limited PJ Towers, Dalal Street Mumbai: 400 001

Company Scrip Code: 500411

& +91 20 6605 1200, 6605 1202

www.thermaxglobal.com

PAN AAACT 3910D

CIN L29299PN1980PLC022787



National Stock Exchange of India Limited Exchange Plaza, C-1, Block G, Bandra Kurla Complex, Bandra (E) Mumbai – 400 051

Company Scrip Code: THERMAX EQ

Sub: <u>Postal Ballot Notice for appointment of Mr. Shyamak R Tata as an Independent Director</u> of the Company

Ref: Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations)

Dear Sir/ Madam,

Pursuant to Regulation 30 of the Listing Regulations, please find attached the Postal Ballot Notice (Notice) for seeking approval of the Members by way of special resolution for the appointment of Mr. Shyamak R Tata (DIN: 07297729) as a Non-Executive, Independent Director for a period of 5 consecutive years with effect from October 17, 2023 to October 16, 2028 (both days inclusive).

The Notice is being sent to all the Members, whose names appear in the Register of Members / list of Beneficial Owners as received from National Securities Depository Limited and Central Depository Services (India) Limited and whose email IDs are registered with the Company / Depositories as on Friday, December 1, 2023 (cut-off date).

The voting period will commence from 9.00 a.m. (IST) on Friday, December 8, 2023 and will end at 5.00 p.m. (IST) on Saturday, January 6, 2024.

The above Notice is been simultaneously sent to the Shareholders.

You are requested to take note of the above.

Thanking you,

Yours faithfully,

For THERMAX LIMITED,

KHELE JANHAVI KISHOR Digitally signed by KHELE JANHAVI KISHOR Date: 2023.12.05 10:02:13 +05'30'

Janhavi Khele Company Secretary Membership No: A20601

Encl: as above



THERMAX LIMITED

Registered Office: D-13, MIDC Industrial Area, R. D. Aga Road, Chinchwad, Pune 411 019
Corporate Office: Thermax House, 14, Mumbai-Pune Road, Wakdewadi, Pune 411 003
Email ID: cservice@thermaxglobal.com Website: www.thermaxglobal.com Tel no: 020-66051200
Corporate Identity No. (CIN) - L29299PN1980PLC022787

POSTAL BALLOT NOTICE

Dear Shareholders,

NOTICE is hereby given to the members of Thermax Limited ("the Company") that pursuant to Section 110 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act ") read with Companies (Management and Administration) Rules, 2014 ("the Rules") (including any statutory modification or reenactment thereof for the time being in force), and any other applicable provisions of the Act and the rules made thereunder, the General Circular Nos. 14/2020 dated April 8, 2020 and 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020, 22/2020 dated June 15, 2020, 33/2020 dated September 28, 2020, 39/2020 dated December 31, 2020 10/2021 dated June 23, 2021, 20/2021 dated December 8, 2021, 3/2022 dated May 5, 2022, 11/2022 dated December 28, 2022 and 09/2023 dated September 25, 2023 issued by the Ministry of Corporate Affairs ("MCA Circulars"), Regulation 44 of Securities and Exchange Board of India ("SEBI") (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations"), and other applicable provisions, if any, of the Listing Regulations, for the time being in force and as amended from time-to-time read with SEBI Master Circular No. SEBI/HO/CFD/PoD2/CIR/P/2023/120 dated July 11, 2023 and SEBI circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2023/167 dated October 07, 2023 ("SEBI Circulars"), the Secretarial Standards - 2 issued by the Institute of Company Secretaries of India ("SS-2") and other applicable provisions, if any, for obtaining approval of the members, by way of Special Resolution, through Postal Ballot by way of electronic means ("remote e-voting or e-voting") only, for the business as set out in this Notice.

The Explanatory Statement pursuant to Sections 102, 110 and other applicable provisions, if any, of the Act, pertaining to the said resolutions setting out the material facts and related particulars is annexed hereto.

In compliance with the provisions of Sections 108, 110 and other applicable provisions of the Act, read with Rules framed thereunder, MCA Circulars, Regulation 44 of the Listing Regulations and SEBI circulars, the manner of voting on the proposed resolution is restricted only to e-voting i.e., by casting votes electronically instead of submitting postal ballot forms. Accordingly, the postal ballot notice and instructions for e-voting are being sent only through electronic mode to those Members whose email address are registered with the Company / depository participant(s). The details of the procedure to cast the vote forms part of the 'Notes' to this Notice.

Pursuant to Rule 22(5) of the Rules, the Board of Directors of the Company has appointed Mr. Sridhar Mudaliar (Membership No. F6156 COP: 2664), or failing him, Mrs. Sheetal Joshi (Membership No. FCS 10480), Partners of M/s. SVD & Associates, Company Secretaries, Pune, as the Scrutinizer for conducting the Postal Ballot and e-voting process in a fair and transparent manner. M/s. SVD & Associates, Company Secretaries, has given their consent to act as the scrutinizer.

The Company has appointed M/s KFin Technologies Limited ('KFintech'), Registrar and Share Transfer Agents ('RTA'), to provide facilities for e-voting.

Members are requested to carefully read the instructions in this Postal Ballot Notice and record their assent (FOR) or dissent (AGAINST) through the remote e-Voting process not later than 5.00 p.m. (IST) on

Saturday, January 6, 2024. Remote e-Voting will be blocked immediately thereafter and will not be allowed beyond the said date and time.

After completion of scrutiny of the votes, the Scrutinizer will submit his report to the Chairperson of the Company or any other person authorised by the Chairperson, who shall countersign the same. The results of Postal Ballot shall be declared not later than two working days from the conclusion of e-voting. The results shall be communicated to the stock exchanges, registrar and share transfer agent and shall also be displayed on the Company's website www.thermaxglobal.com and on the website of Kfintech https://evoting.kfintech.com

The last date of e-voting, i.e. Saturday, January 6, 2024, shall be the date on which the resolution would be deemed to have been passed, if approved by the requisite majority.

RESOLUTION:

1. To consider and approve appointment of Mr. Shyamak R Tata (DIN: 07297729) as a Non-Executive Independent Director of the Company

To consider, and if thought fit, to pass, with or without modifications, the following resolution as **Special Resolution**:

"RESOLVED THAT pursuant tzo the provisions of Section 149, 150, 152, 161, Schedule IV and other applicable provisions of the Companies Act, 2013 ("the Act") and the Rules framed thereunder, and applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Listing Regulations") (including any statutory modification or re-enactment thereof for the time being in force) based on the recommendation and approval of the Nomination and Remuneration Committee (NRC) and the Board of Directors of the Company, Mr. Shyamak R Tata (DIN: 07297729), who was appointed as Additional and Non-Executive Independent Director of the Company effective October 17, 2023, who meets the criteria of independence as specified under Section 149(6) of the Act and Regulation 16(1)(b) of the Listing Regulations and who has submitted a declaration to that effect and in respect of whom the Company has received a notice in writing under Section 160(1) of the Act, be and is hereby appointed as a Non-Executive, Independent Director of the Company for a period of five consecutive years from October 17, 2023 to October 16, 2028 (both days inclusive) and that he shall not be liable to retire by rotation.

RESOLVED FURTHER THAT Mr. Shyamak R Tata shall be entitled to sitting fees and commission not exceeding the limits as provided under the Act and the Listing Regulations, as may be recommended by the NRC and decided by the Board from time to time, as well as reimbursement of expenses for attending Board and committee meetings, as the case may be.

RESOLVED FURTHER THAT any Director or the Chief Financial Officer or the Company Secretary of the Company be and are hereby severally authorised to do all acts, deeds and things including filings and take steps as may be deemed necessary, proper or expedient to give effect to this Resolution and matters incidental thereto."

By Order of the Board of Directors For **Thermax Limited**

Place: Pune

Date: October 17, 2023

Janhavi Khele Company Secretary ACS 20601

NOTES:

- 1) The Explanatory Statement pursuant to Section 102(1) of the Companies Act, 2013 setting out the material facts pertaining to the resolution is annexed hereto.
- 2) In compliance with the MCA and the SEBI Circulars, the Postal Ballot Notice is being sent to all the Members, whose names appear in the Register of Members/list of Beneficial Owners, as received from National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) as on December 1, 2023 ("cut-off date"). The Members whose names appear in the Register of Members / list of Beneficial owners as on cut-off date are entitled to vote on the resolutions set forth in this notice. A person who is not a member as on the cut-off date should treat this Postal Ballot Notice for information purposes only. In compliance with Regulation 44 of the Listing Regulations and pursuant to the provisions of Sections 108 and 110 of the Act read with the rules framed thereunder and the MCA Circulars, the manner of voting on the proposed resolution is restricted only to e-voting i.e., by casting votes electronically instead of submitting postal ballot forms. Accordingly, physical copy of the Notice along with Postal Ballot Form and pre-paid business reply envelope are not being sent to the Members for this Postal Ballot. The communication of the assent or dissent by the Members would only take place through the e-voting system. For Members who have not registered their e-mail IDs, please follow the instructions given under Note No.11.
- 3) Members may please note that the Postal Ballot Notice will also be available on the Company's website at https://www.thermaxglobal.com/ and websites of the Stock Exchanges i.e. BSE Limited (BSE) and National Stock Exchange of India Limited (NSE) at www.bseindia.com/ and www.bseindia.com/ and www.nseindia.com/ respectively, and on the website of M/s KFin Technologies Ltd. (Kfintech) at https://evoting.kfintech.com/
- 4) After sending the notice of Postal ballot through email, an advertisement shall be published in English newspaper and Marathi newspaper, each with wide circulation in the district, where the Registered Office of the Company is situated.
- 5) Necessary arrangements have been made by the Company with Kfintech, to facilitate electronic voting (e-voting). The Company has appointed Mr. Sridhar Mudaliar (FCS: 6156 CP: 2664) or failing him, Mrs. Sheetal Joshi (Membership No. FCS 10480), Partners of M/s. SVD & Associates, Company Secretaries, Pune as the Scrutinizer for conducting the e-voting process in a fair and transparent manner.
- 6) Voting rights of the shareholders / beneficial owners shall be reckoned on the equity shares held by them as on the cut-off date.
- 7) The e-voting period commences on Friday, December 8, 2023 (9:00 a.m. IST) and ends on Saturday, January 6, 2024 (5:00 p.m. IST). The voting module shall be disabled by Kfintech for voting thereafter.
- 8) Once votes on the resolution is cast by the Members, the Members shall not be allowed to change it subsequently.
- 9) All the material documents referred to in the statement setting out material facts annexed thereto will be available for inspection through electronic mode on all working days from the date of dispatch until the last date for receipt of votes through remote e-voting. Members who wish to inspect the documents are requested to send an email to CService@thermaxglobal.com mentioning their name, Folio no. / Client ID and DP ID, and the documents they wish to inspect, with a self-attested copy of their PAN card attached to the email on or before the last date for e-voting.
- 10) The result of the voting by electronic means (along with the Scrutinizer's report) will be announced

within two working days from the conclusion of e-voting and will also be displayed on the Company website https://www.thermaxglobal.com/, on the website of Kfintech https://evoting.kfintech.com, and communicated to the Stock Exchanges.

11) SEBI has mandated that any service request from members holding securities in physical mode shall be entertained only upon registration of the PAN, KYC details (ISR-1) and nomination (SH-13/ISR-3). Members are requested to submit the aforesaid forms duly filled and signed along with self-attested copy of the PAN card and such other documents as prescribed in the Forms.

The ISR forms for availing investor's services are as below:

Sr.	Particulars	Please furnish details in
No.		
1	PAN	Form No. ISR-1
2	Address	
3	Email address	
4	Mobile Number	
5	Demat account details	
6	Bank account details	
7	Nomination details*	Form:SH-13
8	Declaration to opt out	Form: ISR-3
	nomination*	
9	Confirmation of the signature by	Form: ISR-2
	the bank	

^{*} In case you are opting out for giving nomination, submit ISR3 and SH-13 need not be submitted.

ISR Form(s) and the supporting documents can be provided by any one of the following modes.

- a. **Through 'In Person Verification' (IPV):** the authorized person of the RTA shall verify the original documents furnished by the investor and retain copy(ies) with IPV stamping with date and initials; or
- b. Through hard copies which are self-attested, which can be shared on the address below; or

Name	KFIN Technologies Limited
Address	Selenium Building, Tower-B,
	Plot No 31 & 32, Financial District,
	Nanakramguda, Serilingampally,
	Hyderabad, Telangana India - 500 032.

c. Through electronic mode with e-sign by following the link: https://ris.kfintech.com/clientservices/isc/default.aspx#

Detailed FAQ are available on the link: https://ris.kfintech.com/faq.html

For more information on updating the email and Mobile details for securities held in electronic mode, please reach out to the respective DP(s), where the DEMAT a/c is being held.

12) Resolutions passed by the Members with requisite majority through Postal Ballot shall deemed to have been passed as if they have been passed at a General Meeting of Members. The resolution, if passed by the requisite majority, shall be deemed to have been passed on the last date specified for receipt of votes through remote e-voting.

- 13) To prevent fraudulent transactions, Members are advised to exercise due diligence and notify the Company of any change in address or demise of any Member as soon as possible. Members are also advised to not leave their demat account(s) dormant for long. Periodic statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified from time to time.
- 14) Contact details of the person responsible to address the queries/grievances connected with the voting by Postal Ballot including voting by electronic means, if any:

The Company Secretary, Thermax Limited

14, Thermax House, Mumbai-Pune Road, Wakdewadi, Pune

Tel: 020 66051200

Email - CService@thermaxglobal.com

Or

Registrar and Share Transfer Agent, KFin Technologies Limited Selenium Tower B, Plot No. 31 & 32, Gachibowli, Financial District, Nanakramguda, Serilingampally, Hyderabad - 500 032.

Tel: 040-67162222 / 79611000

Fax: 040-23001153 Toll free: 1800 309 4001

E-mail: einward.ris@kfintech.com Website: www.kfintech.com

1) The instructions for Members for e-voting are as under:

e-Voting procedure for Individual shareholders holding securities in Demat:

As per the SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Method of Login individual shareholders holding the securities in demat mode directly from the website of depositories:

1. User already registered for IDeAS facility:

- I. URL: https://eservices.nsdl.com
- II. Click on the "Beneficial Owner" icon under 'IDeAS' section.
- III. On the new page, enter User ID and Password. Post successful authentication, click on "Access to e-Voting".
- IV. Click on company name or e-Voting service provider and you will be redirected to e-Voting service provider

1. Existing user who have opted for Easi / Easiest

- I. URL: www.cdslindia.com
- II. Click on New System Myeasi
- III. Login with user id and password.
- IV. Option will be made available to reach e-Voting page without any further authentication.
- V. Click on e-Voting service provider name to cast your vote.

website for casting the vote during the remote e-Voting period.

2. User not registered for IDeAS e-Services

- I. To register click on link: https://eservices.nsdl.com
- II. Select "Register Online for IDeAS"
- III. Proceed with completing the required fields.

3. User not registered for IDeAS e-Services

- I. To register click on link: https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp
- II. Proceed with completing the required fields.

4. By visiting the e-Voting website of NSDL

- I. URL: https://www.evoting.nsdl.com/
- II. Click on the icon "Login" which is available under 'Shareholder/Member' section.
- III. Enter User ID (i.e. 16-digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen.
- IV. Post successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page.

Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period.

2. User not registered for Easi/Easiest

- I. Option to register is available at www.cdslindia.com
- II. Proceed with completing the required fields.
- 3. By visiting the e-Voting website of CDSL

URL: www.cdslindia.com

Provide demat Account Number and PAN.

System will authenticate user by sending OTP on registered Mobile & Email as recorded in the demat Account.

After successful authentication, user will be provided links for the respective ESP where the e- Voting is in progress.

Method of Login for individual shareholders holding the securities in demat mode through their depository participants:

Shareholders can also login using the login credentials of their demat account through Depository Participant registered with NSDL/CDSL for e-Voting facility. Once logged in, you will be able to see e-Voting option. Click on e-Voting option and you will be redirected to NSDL/CDSL Depository site after successful authentication. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period.

Important Note:

Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forgot Password option available at above mentioned website.

For technical assistance:

Members facing any technical issue in login can contact the respective helpdesk by sending a request on the email id's or contact on the phone no's provided below:

NSDL	CDSL
Email: evoting@nsdl.co.in	Email: helpdesk.evoting@cdslindia.com
Toll free no.'s: 1800 1020 990 /1800 22 44 30	Toll free no. 1800 22 55 33
022 - 48867000 / 022 - 24997000	

E-Voting procedure for Institutional Shareholders and shareholders holding securities in Physical form:

In compliance with Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 108,110 and other applicable provisions of the Companies Act, 2013 read with the relevant Rules, the Bank is pleased to provide e-voting facility to all its shareholders holding securities in physical form and to the Institutional Shareholders, to enable them to cast their votes electronically. The Bank has engaged the services of M/s KFin Technologies Limited for the purpose of providing e-voting facility to all its members.

- i. The details of the process and manner for e-voting are given below:
 - a. Initial password is provided in the body of the email.
 - b. Launch internet browser and type the URL: https://evoting.kfintech.com in the address bar.
 - c. Enter the login credentials i.e. User ID and password mentioned in your email. Your Folio No./ DP ID Client ID will be your User ID. However, if you are already registered with M/s KFin Technologies Limited for e-voting, you can use your existing User ID and password for casting your votes.
- ii. After entering the details appropriately, click on LOGIN.
- iii. You will reach the password change menu wherein you are required to mandatorily change your password. The new password shall comprise of minimum 8 characters with at least one upper case (A-Z), one lower case (a-z), one numeric value (09) and a special character (@,#,\$,etc.). It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- iv. You need to login again with the new credentials.
- v. On successful login, the system will prompt you to select the EVENT i.e. 7758 of Thermax Limited.
- vi. On the voting page, the number of shares (which represents the number of votes) held by you as on the cut-off date will appear. If you desire to cast all the votes assenting/dissenting to the resolution, enter all shares and click 'FOR'/ 'AGAINST' as the case may be or partially in 'FOR' and partially in 'AGAINST', but the total number in 'FOR' and/or 'AGAINST' taken together should not exceed your total shareholding as on the cut-off date. You may also choose the option 'ABSTAIN' and the shares held will not be counted under either head.
- vii. Members holding multiple folios/demat accounts shall choose the voting process separately for each folio/demat account.

- viii. Cast your votes by selecting an appropriate option and click on 'SUBMIT'. A confirmation box will be displayed. Click 'OK' to confirm, else 'CANCEL' to modify. Once you confirm, you will not be allowed to modify your vote subsequently. During the voting period, you can login multiple times till you have confirmed that you have voted on the resolution.
- ix. Corporate/institutional members (i.e. other than individuals, HUF, NRI, etc.) are required to send scanned image (PDF/JPG format) of certified true copy of relevant board resolution/authority letter etc. together with attested specimen signature of the duly authorised signatory (ies) who is/are authorised to vote, to the Scrutinizer through e-mail at cs@svdandassociates.com with a copy marked to evoting@kfintech.com and cservice@thermaxglobal.com and may also upload the same in the e-voting module in their login. The scanned image of the above documents should be in the naming format 'CLIENT EVENT No.'
- x. Members can cast their vote online from Friday, December 8, 2023 (9:00 a.m. IST) till Saturday, January 6, 2024 (5:00 p.m. IST). Voting beyond the said date shall not be allowed and the e-voting facility shall be blocked.
- xi. In case of any queries/grievances, you may refer the Frequently Asked Questions (FAQs) for members and e-voting user manual available at the 'download' section of https://evoting.kfintech.com or call KFintech on 1800 309 4001 (toll free).

EXPLANATORY STATEMENT[Pursuant to Section 102(1) of the Companies Act, 2013]

Item No. 1

Pursuant to the provisions of Section 149, 161 of the Companies Act, 2013 ("the Act") read with Schedule IV of the Act and based on the recommendation of Nomination and Remuneration Committee (NRC), the Board of Directors have appointed Mr. Shyamak R Tata (DIN: 07297729), as an Additional Non-Executive – Independent Director of the Company for a term of five consecutive years effective from October 17, 2023. Pursuant to Regulation 17(1C) read with Regulation 25(2A) of the Securities and Exchange Board of India ('SEBI') (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations"), the appointment of Mr. Shyamak R Tata as Independent Director is subject to approval of the members of the Company to be obtained by way of Special Resolution at the next General Meeting or within a period of three months from the date of appointment, whichever is earlier.

The Company has received the following documents from Mr. Tata:

- i. consent in writing to act as Director in Form DIR 2 pursuant to Rule 8 of the Companies (Appointment & Qualification of Directors) Rules, 2014 ('Appointment Rules'),
- ii. intimation in Form DIR 8 in terms of the Appointment Rules to the effect that he is not disqualified under sub-section (1) and (2) of Section 164 of the Act, and
- iii. a declaration to the effect that he meets the criteria of independence as provided in sub-section (6) of Section 149 of the Act and under Listing Regulations.
- iv. Declaration pursuant to BSE Circular No. LIST/COMP/14/2018-19 dated June 20, 2018, and NSE Circular No. NSE/ CML/2018/24 dated June 20, 2018 that he has not been debarred from holding office of a Director by virtue of any Order passed by the Securities and Exchange Board of India or any other such authority.
- v. A notice in writing by a member proposing his candidature under Section 160(1) of the Act

The NRC had evaluated the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepared a description of the role and capabilities required of an independent director to be appointed on the Board. Basis those attributes, the NRC has recommended the candidature of Mr. Tata.

Based on the recommendations of the NRC, the Board noted that Mr. Tata fulfils the requirements of independence as required under the Act and Listing Regulations, to the extent applicable to the Company. Further, in the opinion of the Board, Mr. Tata's profile, skills, knowledge, experience and expertise is aligned with the attributes framed by the NRC which would be immensely beneficial to the Company, in its pursuit of growth.

Further, Mr. Tata has confirmed that he is not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact his ability to discharge his duties as an Independent Director of the Company. Mr. Tata has confirmed that he is in compliance with Rules 6(1) and 6(2) of the Companies (Appointment and Qualification of Directors) Rules, 2014, with respect to his registration with the data bank of Independent Directors maintained by the Indian Institute of Corporate Affairs.

The resolution seeks the approval of members for the appointment of Mr. Tata as Non-Executive Independent Director of the Company for a period of five consecutive years from October 17, 2023 to October 16, 2028 (both days inclusive) and that he shall not be liable to retire by rotation.

All the material documents referred to in the Notice and Explanatory Statement such as the appointment letter, statutory forms etc. are available for inspection without any fee by the members at the Company's registered office during normal business hours on working days from the date of dispatch of the notice up to the last date of voting i.e. Saturday, January 6, 2024 (5:00 p.m. IST).

The profile and specific areas of expertise of Mr. Tata and other relevant information as required under the

Act, Listing Regulations and SS-2 are provided as annexure and forms part of this notice

Accordingly, your Directors recommend the passing of the Special Resolution as specified in Item no. 1 of this Postal Ballot Notice.

Save and except the foregoing, none of the Directors and Key Managerial Personnel of the Company and their relatives, except for the proposed appointee(s) and their relative(s), are in any way concerned or interested (financially or otherwise), in the proposed Special Resolution(s) as set out respectively at Item No. 1 of the Notice.

By Order of the Board of Directors For **Thermax Limited**

Place: Pune

Date: October 17, 2023

Janhavi Khele Company Secretary ACS 20601 Details of Director whose appointment is proposed required to be given pursuant to Regulation 36(3) of the Act, Listing Regulations and SS-2 issued by the Institute of Company Secretaries of India are as follows:

Director Identification Number Date of Birth (Age) Date of Birth (Age) Date of first appointment on the Board Educational Qualification Educational Qualification Experience (including expertise in specific functional areas/skills and capabilities) / Biref Resume Experience (including expertise in specific functional areas/skills and capabilities) / Biref Resume Experience (including expertise in specific functional areas/skills and capabilities) / Biref Resume Experience (including expertise in specific functional areas/skills and capabilities) / Biref Multiational companies. In his executive roles, he has previously led the Audit & Assurance (A&A) practice of Deloitte India from 2019 to 2021 and has over 35 years of experience serving large Indian and was responsible for its performance and execution of the strategy including the build out of Assurance in A&A. Prior to this, he was Deloitte India's Consumer Business Industry Leader (2007-2015) responsible for focusing on opportunities and growth across the multi-disciplinary practice. Mr. Tata begin his professional journey with A F Ferguson & Co. where he was managing audit and audit-related engagements of principally listed companies and other multinational corporations. He was inducted into the partnership in 1998. In 2002, Mr. Tata set up the Firm's Sarbanes readiness practice and led engagements both within India and across continents. A F Ferguson & Co became part of the Deloitte India network in 2004, when he took on the integration responsibility for talent and of audit learning. Mr. Tata has been a committee member with the Confederation of Indian Industry on Financial Reporting, and on Governance. He was the Chairperson of CII's Financial Reporting Committee for two years till 2021-22. Directorships held in other companies (excluding foreign companies) Memberships/ Chairmanships of Committee Termax Limited: -Memberships/ Chairmanships of Committee Not related to any Director / Key Managerial Personnel of the Company No. of shares held	Name of the Director	Mr. Shyamak Ramyar Tata
Date of first appointment on the Board Educational Qualification Experience (including expertise in specific functional areas/skills and capabilities) / Brief Resume Experience (including expertise in specific functional areas/skills and capabilities) / Brief Resume Experience (including expertise in specific functional areas/skills and capabilities) / Brief Resume Experience (including expertise in specific functional areas/skills and capabilities) / Brief Resume Experience (including expertise in specific functional areas/skills and capabilities) / Brief Resume Experience (including expertise in specific functional areas/skills and capabilities) / Brief Resume Experience (including expertise in specific functional areas/skills and capabilities) / Brief Resume Experience (including expertise in specific functional areas/skills and capabilities) / Brief Resume Experience (including expertise in a Commant areas/skills and capabilities) / Brief Resume Experience (including expertise in a Commant areas/skills and capabilities) / Brief Resume Experience (including expertise in a Commant areas/skills and capabilities) / Brief Resume Experience (including expertise in a Commant areas/skills and capabilities) / Brief Resume Experience (including expertise in a Commant areas/skills and capabilities) / Brief Resume Experience (including expertise in a Commant areas/skills and capabilities) / Brief Resume Areas areas in a Commant areas/skills and to Experience serving large Indian and across the performance and execution of the strategy including the build out of Assurance in A&A. Prior to this, he was Deloitie India's Consumers Business Industry Leader (2007-2015) responsible for focusing on opportunities and growth across the multi-disciplinary practice. In 2002, Mr. Tata begin his professional journey with A F Ferguson & Co. where he was managing audit and audit-related engagements of principly listed companies and other multinational corporations. He was inducted into the partnership in 1998. In 200	Director Identification Number	07297729
Date of first appointment on the Board		
Educational Qualification Educational Qualification Educational Qualification Experience (including expertise in specific functional areas/shills and capabilities) / Brief Resume Experience (including expertise in specific functional areas/shills and capabilities) / Brief Resume From the Company Secretary and a Commerce graduate from Mumbai University. Mr. Shyamak R Tata was the Chairperson of Deloitite India from 2019 to in Shyamak R Tata was the Chairperson of Deloitite India arge Indian and multinational companies. In his executive roles, he has previously led the Audit & Assurance (A&A) practice of Deloitite India (2015-2019) at the critical time of India's first ever mandatory auditor rotation ransition and was responsible for its performance and execution of the strategy including the build out of Assurance in A&A. Prior to this, he was Deloitte India's Consumer Business Industry Leader (2007-2015) responsible for focusing on opportunities and growth across the multi-disciplinary practice. Mr. Tata begin his professional journey with A F Ferguson & Co. where he was managing audit and audit-related engagements of principally listed companies and other multinational corporations. He was inducted into the partnership in 1998. In 2002, Mr. Tata set up the Firm's Sarbanes readiness practice and led engagements both within India and across continents. A F Ferguson & Co became part of the Deloitte India network in 2004, when he took on the integration responsibility for talent and of audit learning. Mr. Tata has been a committee member with the Confederation of Indian Industry on Financial Reporting, and on Governance. He was the Chairperson of CII's Financial Reporting Committee for two years till 2021-22. Siemens Limited Thermax Limited: - Chairman of Stakeholders' Relationship Committee - Cha	, ,	(60 years)
a Certified Information Systems Auditor, a Company Secretary and a Commerce graduate from Mumbai University. Experience (including expertise in specific functional areas/ skills and capabilities) / Brief Resume R		N.A.
in specific functional areas/ skills and capabilities) / Brief Resume 2021 and has over 35 years of experience serving large Indian and multinational companies. In his executive roles, he has previously led the critical time of India's first ever mandatory auditor rotation transition and was responsible for its performance and execution of the strategy including the build out of Assurance in A&A. Prior to this, he was Deloitte India's Consumer Business Industry Leader (2007-2015) responsible for focusing on opportunities and growth across the multi-disciplinary practice. Mr. Tata begin his professional journey with A F Ferguson & Co. where he was managing audit and audit-related engagements of principally listed companies and other multinational corporations. He was inducted into the partnership in 1998. In 2002, Mr. Tata set up the Firm's Sarbanes readiness practice and led engagements both within India and across continents. A F Ferguson & Co became part of the Deloitte India network in 2004, when he took on the integration responsibility for talent and of audit learning. Mr. Tata has been a committee member with the Confederation of Indian Industry on Financial Reporting, and on Governance. He was the Chairperson of CII's Financial Reporting Committee for two years till 2021-22. Directorships held in other companies (excluding foreign companies) Memberships/ Chairmanships of Committees across Listed companies (excluding foreign companies) Siemens Limited - Chairman of Stakcholders' Relationship Committee Thermax Limited: - Chairman of Stakcholders' Relationship Committee Thermax Limited: - Member of Audit Committee Not related to any Director / Key Managerial Personnel of the Company	-	a Certified Information Systems Auditor, a Company Secretary and a Commerce graduate from Mumbai University.
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of Committees across Listed companies (excluding foreign companies) * Relationship with other Directors / Key Managerial Personnel of the Company No. of shares held in the NIL - Chairman of Audit Committee - Chairman of Stakeholders' Relationship Committee - Chairman of Audit Committee - Chairman of Audit Committee - Chairman of Audit Committee - Member of Audit Committee Not related to any Director / Key Managerial Personnel of the Company No. of shares held in the NIL	companies (excluding foreign companies)	HDFC AMC International (IFSC) Limited C&S Electric Limited
companies (excluding foreign companies) * Relationship with other Directors / Key Managerial Personnel of the Company No. of shares held in the NIL - Chairman of Stakeholders' Relationship Committee - Member of Audit Committee Not related to any Director / Key Managerial Personnel of the Company NIL	1 1	
companies) * Thermax Limited: - Member of Audit Committee Relationship with other Directors / Key Managerial Personnel of the Company No. of shares held in the NIL		
Relationship with other Directors / Key Managerial Personnel of the Company No. of shares held in the NIL		<u> </u>
Relationship with other Directors / Key Managerial Personnel of the Company No. of shares held in the NIL	companies)	
No. of shares held in the NIL	Directors / Key Managerial	
		NIL
Company	Company	

Terms and Conditions of	1 11
appointment / re-appointment	1 of this Notice.
Name of listed entities from	NIL
which the person has resigned	
in the past three years	
(excluding foreign Companies)	
The number of Meetings of the Board attended during the year	Mr. Tata has not attended any meeting upto the date of this notice.
The remuneration last drawn	N.A.
Details of remuneration sought	The Non-Executive Directors are entitled to remuneration by way of
to be paid	sitting fees for attending Board and committee meetings along with
	commission determined by the Board on recommendation of NRC in
	accordance with the Company's Policy on Selection and Appointment of
	Directors and their Remuneration.
Justification for choosing the	The Board recommends appointment of Mr. Tata considering his
appointee for appointment as	educational background, vast experience and extensive knowledge in the
Independent Directors	areas of consumer business, manufacturing, automotive, metals and
	mining, and telecom, with a focus on audit and assurance engagements,
	accounting advisory, due diligence reviews, business and share
	valuations, international offerings, and Sarbanes readiness work which
	enables him to provide the Board with valuable insights. For more details,
	please refer to the Explanatory Statement forming part of this Postal
	Ballot Notice.
*Committees mentioned include	e Audit Committee and Stakeholders Relationship Committee as per
Regulation 26(1)(b) of the Listin	g Regulations.

By Order of the Board of Directors For **Thermax Limited**

Place: Pune

Date: October 17, 2023

Janhavi Khele Company Secretary ACS 20601

Company Secretaries

503, Ashok Sankul - II, Range Hill Road, Pune - 411 007 Ph.: 8484035465, E-mail: cs@svdandassociates.com Website: www.svdandassociates.com



Form No. MGT-8

[Pursuant to Section 92 (2) of the Companies Act, 2013 and Rule 11 (2) of Companies (Management and Administration) Rules, 2014]

CERTIFICATE BY A COMPANY SECRETARY IN PRACTICE

We have examined the registers, records, books and papers of **Thermax Limited** ("the Company") CIN: L29299PN1980PLC022787 as required to be maintained under the Companies Act, 2013 ("the Act") and the rules made thereunder and amended from time to time for the financial year ended on **March 31, 2024**. In our opinion and to the best of our information and according to the examinations carried out by us and explanations furnished to us by the Company, its officers and agents, we certify that:

- A. Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.
- B. During the aforesaid financial year:
 - 1. The Company has complied with the provisions under the Act and rules made thereunder with respect to its status;
 - 2. The Company has maintained the registers/records as required under the Act and made entries therein within the time prescribed therefor;
 - 3. The Company has filed forms and returns as required under the Act with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities wherever applicable generally within the prescribed time and in case of delay with additional fees;
 - 4. The Company has complied with the provisions of the Act for calling/convening/holding meetings of Board of Directors, its committees and the meetings of the members of the Company on dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including resolutions passed by circulation and resolution passed by way of postal ballot have been properly recorded in the Minutes Book/registers maintained for the purpose and the same have been signed.
 - 5. The Company has not closed the Register of Members as per the Provisions of the Act & the rules made thereunder;

- 6. The Company has not given any loans or advances to its Directors or persons or firms or companies referred in Section 185 of the Act;
- 7. The Related Party Transactions of the Company are in compliance with the provisions of Section 188 of the Act and the rules made thereunder;
- 8. The Company has not issued and/or allotted any securities during the year under review. Further, an Employee Stock Option Scheme is implemented by the Company through trust route wherein the shares are transferred in dematerialized form, from the Trust to the employees upon exercise of options as per the ESOP Scheme. The Company has complied with the provisions of the Act for transmission of securities and issue of letter of confirmation for the said instances. The Company has not altered the Share Capital during the year under review. Further, there were no instances of buy back of securities/ redemption of preference shares or debentures/ reduction of share capital/ conversion of shares/securities during the financial year under the review;
- 9. There were no instances necessitating the Company to keep in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares as required under the provisions of the Act;
- 10. The Company has declared and paid final dividend and has transferred the unpaid/ unclaimed dividend to the Investor Education and Protection Fund, in compliance with the provisions of Section 125 of the Act. There were no other amounts to be transferred to IEPF;
- 11. The audited financial statement of the Company for the Financial Year ended on March 31, 2023 has been signed in compliance with the provisions of Section 134 of the Companies Act, 2013 and report of Directors as per sub sections (3), (5) and (6) of Section 134 of the Act;
- 12. The Company has complied with the provisions of the Act regarding constitution/ appointment/ re-appointments/ retirement, disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
- 13. The appointment of statutory auditors of the Company is in compliance with the provisions of section 139 of the Act;
- 14. The Company was not required to take any approvals from the Central Government, Tribunal, Regional Director, Court or such other authorities under the various provisions of the Act;
- 15. The Company has not accepted deposits from public within the meaning of Sections 73 to 76 of the Act;
- 16. The Company has not made borrowings from its Directors, members, public financial institutions, except borrowings from Bank(s). The Company has complied with the provisions relating to modification of charge. However, there were no instances creation and satisfaction of charge.

- 17. The Company has complied with the provisions of the Act for loans/ investments/ guarantees/securities given to other bodies corporate or persons falling under the provisions of Section 186 of the Act;
- 18. The Company has not altered the provisions of its Memorandum and Articles of Association.

For SVD & Associates

Company Secretaries

Sridhar Mudaliar

Partner

FCS No: 6156 C P No: 2664

Place: Pune

Date: August 29, 2024

Peer Review no. 669/2020 UDIN: F006156F001068184

Note:

1. This Certificate is to be read with letter of even date by the Practicing Company Secretary, which is annexed as **Annexure A** and forms an integral part of this Certificate.

'Annexure A to Form MGT-8'

To,

Thermax Limited

Our Certification on the Annual Return (Form MGT-8) of even date is to be read along with

this letter.

1. Maintenance of Secretarial record is the responsibility of the management of the

Company. Our responsibility is to express an opinion on these secretarial records based

on our audit.

2. We have followed the audit practices and process as were appropriate to obtain

reasonable assurance about the correctness of the Secretarial records. The verification

was done on test basis to ensure that correct facts are reflected in the Annual Return

(Form MGT-7). We believe that the process and practices followed provide a reasonable

basis for our opinion.

3. The Compliance of the provisions of the Companies Act, 2013, rules, regulations, and

standards is the responsibility of management. Our examination was limited to the

verification of records on test basis.

4. We have relied on the documents and evidences provided by electronic and physical

mode.

5. We have not verified the correctness and appropriateness of financial records and

books of accounts of the Company.

For SVD & Associates

Company Secretaries

Sridhar Mudaliar

Partner

FCS No: 6156

C P No: 2664

Place: Pune

Date: August 29, 2024

Peer Review no: 669/2020 UDIN: F006156F001068184